



2Q 2026 Earnings Release

July 2026



2Q 2026 Earnings Release

2Q '26

1. Highlights
2. Total Results
3. Breakdown by business
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Global business strategy

1. Transition to DC
2. Data Center market expansion
3. ESS(Energy Storage System)
4. Sites in US
5. HVTR Capacity expansion

Company Overview

1. Business Introduction
2. Business Performance
3. PT&T
4. Electric Solution
5. LS ELECTRIC Coverage

Disclaimer

This presentation material is prepared for investors reference, based on data that have not been filed with the financial supervisory commission. Actual business performance may not necessarily be consistent with the projections herein, as a result of unexpected changes in the market environment and other conditions. The financial information in this document are consolidated earnings results based on K-IFRS.

1. Highlights

Unit : KRW Bn	2Q '26	YoY	QoQ
Sales	1,577	+32.2%	+14.6%
Operating Profit	179	+64.4%	+41.0%
%	11.3%	+2.2%p	+2.1%p
New orders	2,084	+243.0%	+91.8%
Backlog	7,000	+81.5%	+24.1%

Strong Momentum from Record Orders

- **Broader customer base:** US/KR Data Center and On-Site Generation
- **Enriched product lineup:** LV Switchgear etc.

Structural Profitability Improvement

- **Higher mix of high-margin projects**
- **Productivity gains from higher utilization**

Scalable & Flexible Capacity Expansion

- **Equipment:** up to 3x capacity ramp-up via highly automated lines
- **SWGR :** demand-driven capacity expansion via partnership & Utah plant

Strategic Readiness for Future Growth

- **800v DC product portfolio:** SST, SSCB, Sidecar, Rectifier
- **Power source compatibility:** Gas turbines, SMR etc

2. Quarterly Results

- Margin expansion and revenue uplift across segments driven by U.S. market strength, data center demand, and increased Korean CapEx
- In particular, electric business entering a phase of structural growth

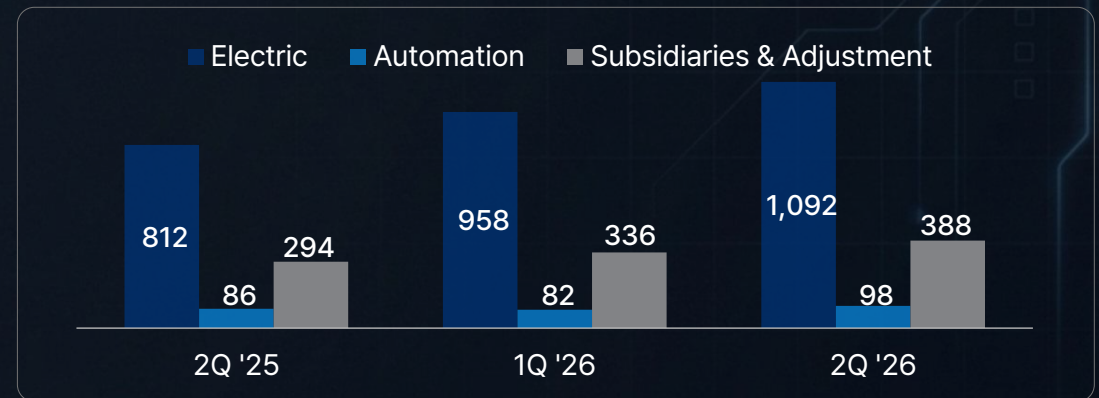
Consolidated Performance

Unit : KRW bn, %

Segments	2Q '25	1Q '26	2Q '26	YoY	QoQ
Sales	1,193	1,377	1,577	32.2%	14.6%
Operating Profit (%)	109	127	179	64.4%	41.0%
	9.1%	9.2%	11.3%	2.2%p	2.1%p
EBITDA	120	139	191	59.3%	37.4%
Profit Before tax	104	154	157	50.9%	2.2%
Net Income	67	119	116	72.2%	△2.6%

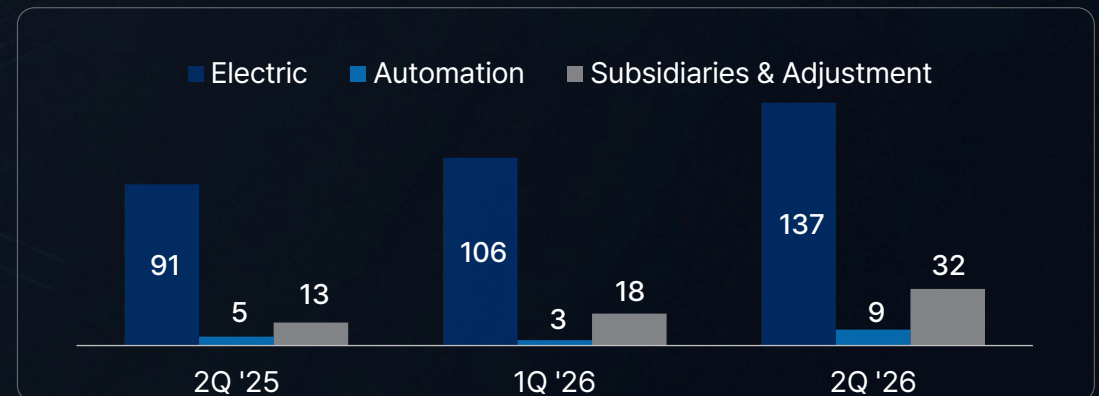
Sales by business

Unit : KRW bn



OP by business

Unit : KRW bn

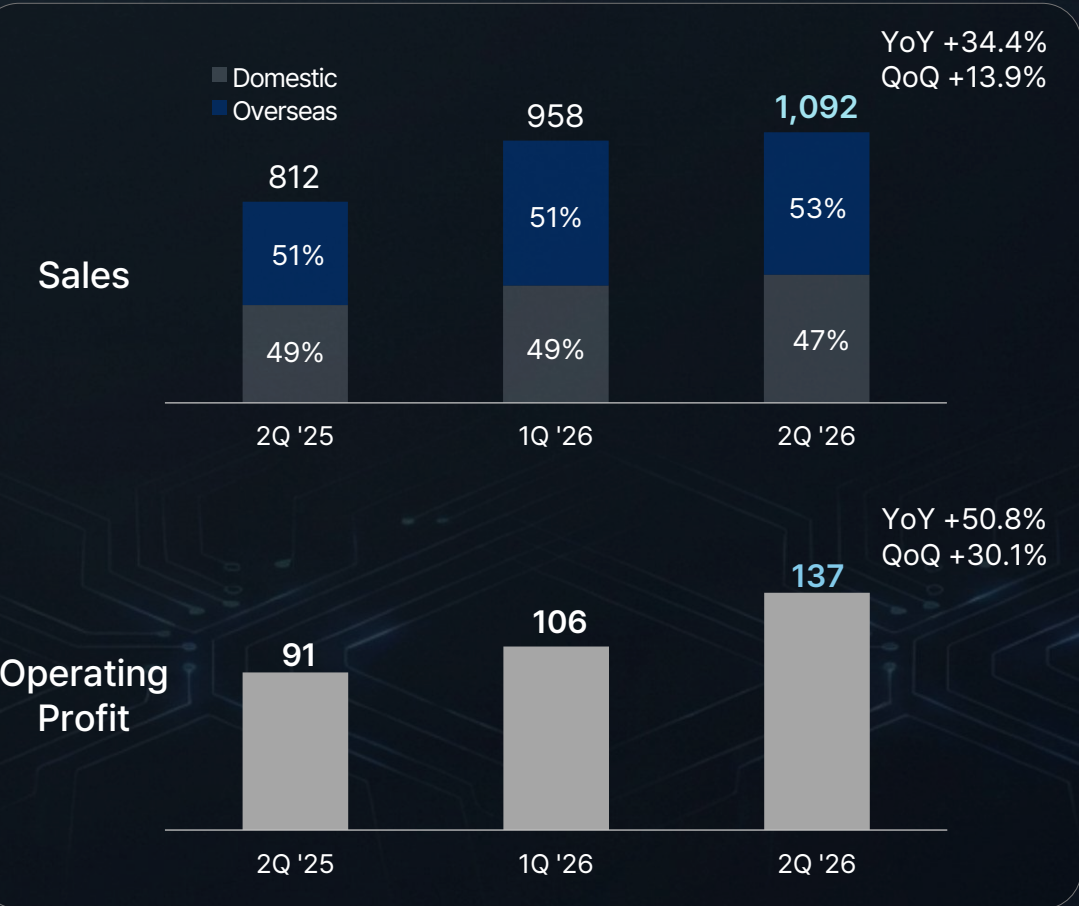


3. Breakdown by business ①Electric

- Enhanced U.S. market presence and earnings visibility driven by record quarterly order intakes
- Strategic CapEx expansion to broaden U.S. customer base, roll-out new U.S. facility and diversify product portfolio Including DC Solutions

Electric Business

Unit : KRW bn



Major Products

Unit : KRW bn

Sales Overview

Products	2Q '25	1Q '26	2Q '26	YoY	QoQ
Electric Equipment	241	268	292	20.8%	8.9%
SWGR	288	356	419	45.4%	17.7%
MV/LV TR	91	73	81	Δ10.9%	10.2%
HV TR	83	164	158	91.2%	Δ3.7%
HV GIS	33	38	46	41.2%	21.2%
Renewables	65	48	75	15.1%	57.3%

Order Backlog

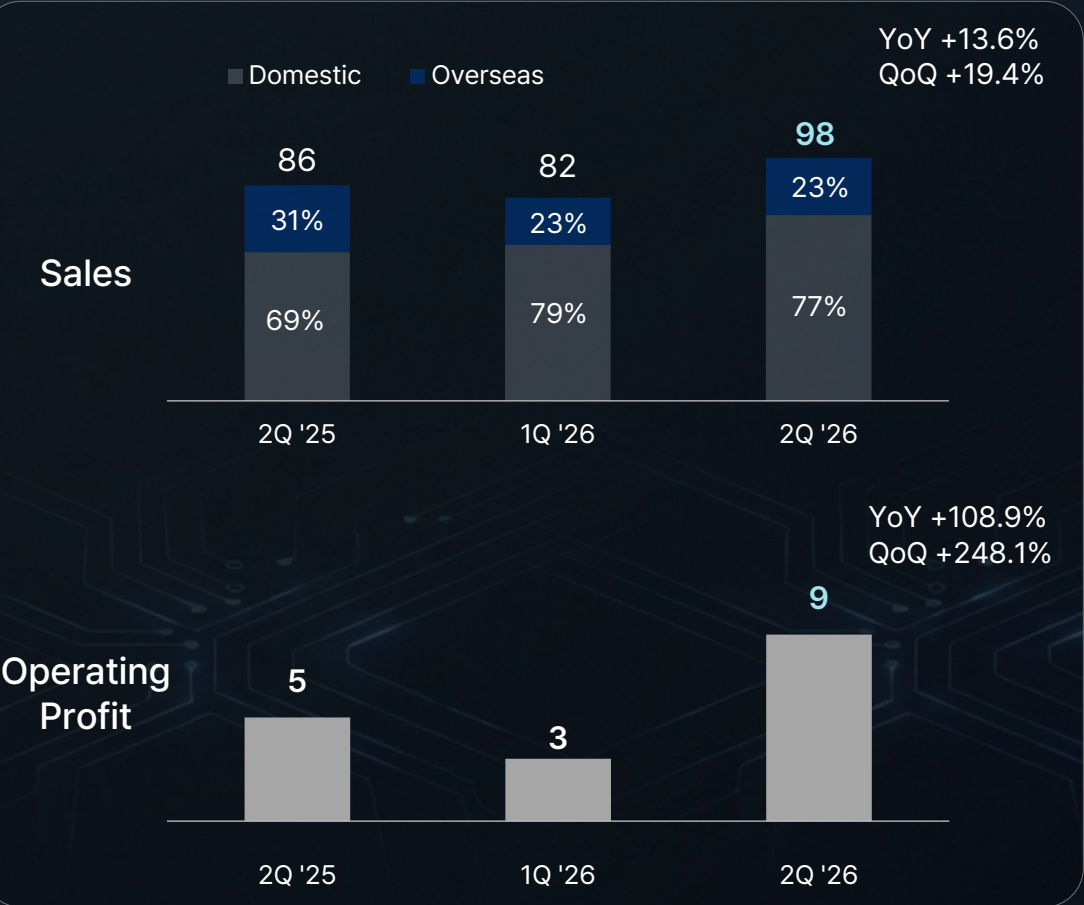
Products	2Q '25	1Q '26	2Q '26	YoY	QoQ
SWGR	956	1,170	2,001	109.4%	71.1%
MV/LV TR	134	232	328	144.5%	41.3%
HV TR	1,778	3,102	3,345	88.1%	7.8%
HV GIS	301	359	373	23.9%	4.0%
Total	3,856	5,643	7,000	81.5%	24.1%

3. Breakdown by business ②Automation / Subsidiaries & Adjustment

- Positioned to benefit from increased domestic CapEx in semiconductor and automotive sector
- Broad-based earnings recovery across subsidiaries
- [LSPS] Improved performance via strong orders and deliveries

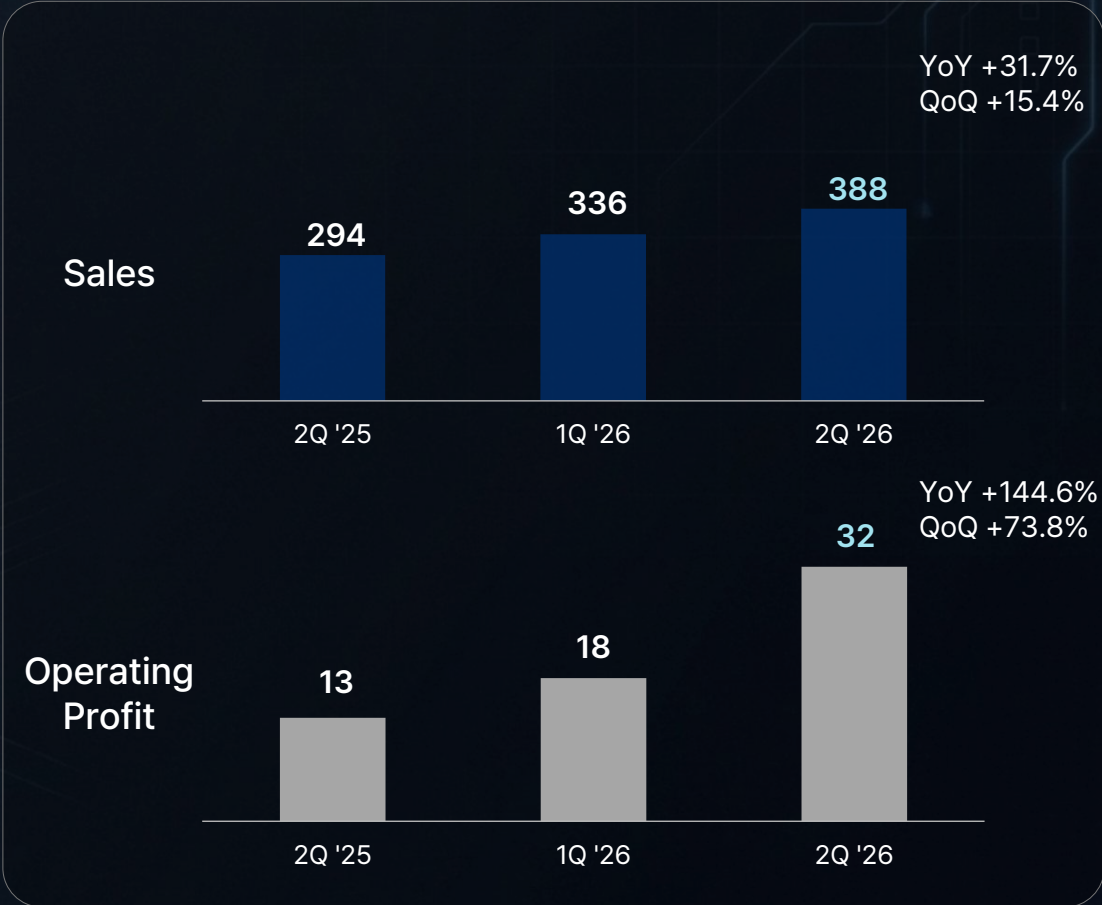
Automation

Unit : KRW bn



Subsidiaries & Adjustment

Unit : KRW bn



4. Financial Position

- Debt-to-Equity ratio trending higher driven by order backlog expansion
- Maintaining financial stability via disciplined working capital management and strong cash generation

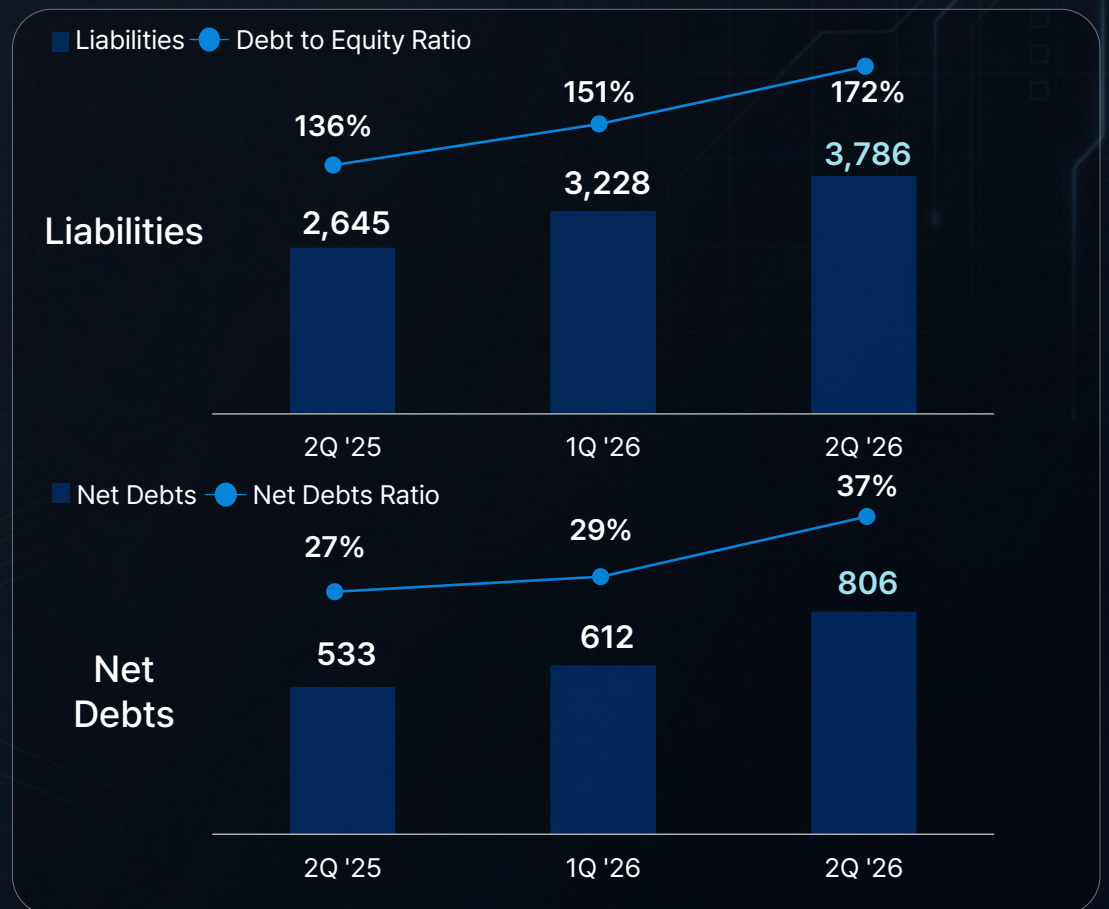
Financial Status

Unit : KRW bn

Segments	2Q '25	1Q '26	2Q '26	YoY	QoQ
Total Assets	4,590	5,362	5,985	1,396	624
Current Asset	3,135	3,735	4,354	1,219	620
Cash & cash equivalents	724	796	672	△51	△124
Total Liabilities	2,645	3,228	3,786	1,141	558
Debts	1,257	1,408	1,478	221	70
Net Debts	533	612	806	272	194
Equity	1,945	2,134	2,200	254	65

Financial Ratio

Unit : KRW bn





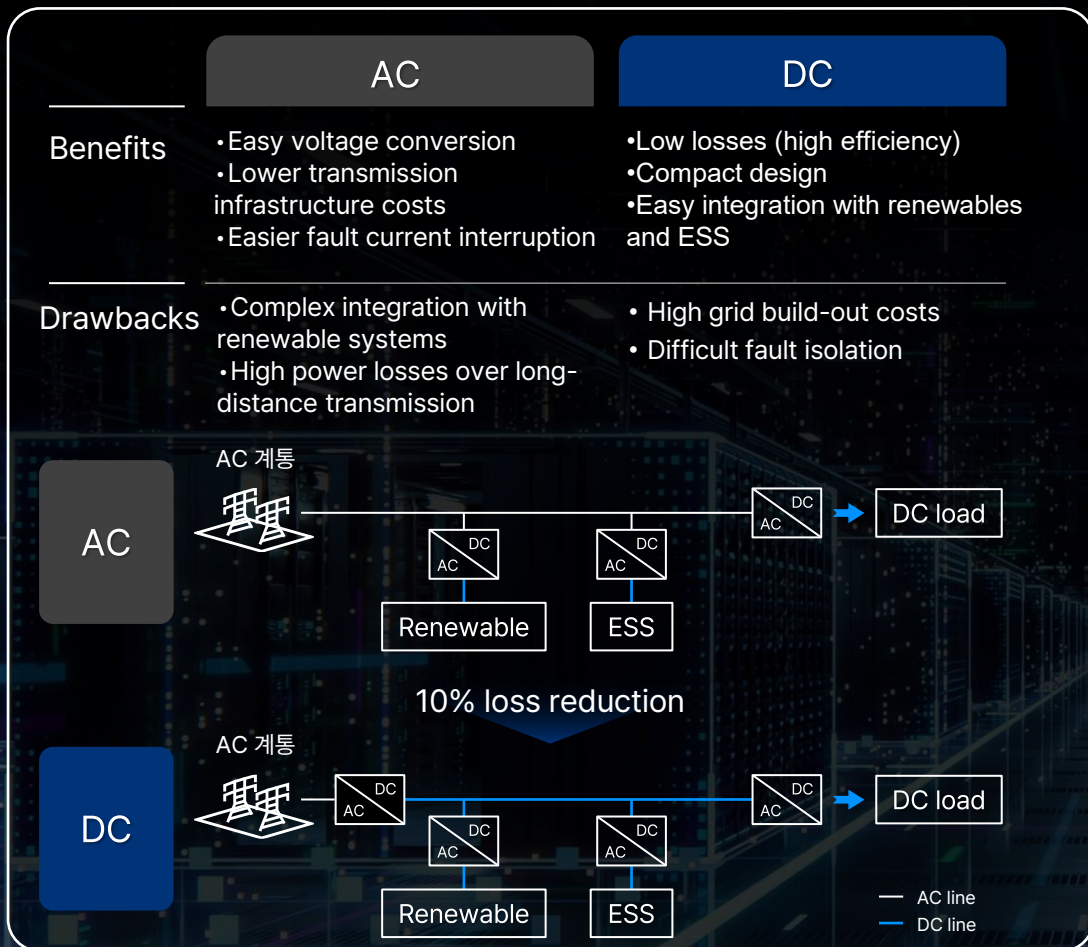
Global Business Strategy

1. Transition to DC
2. Responding to Data Center market
3. US capacity expansion
4. Strengthening the ESS Business
5. HVTR capacity expansion

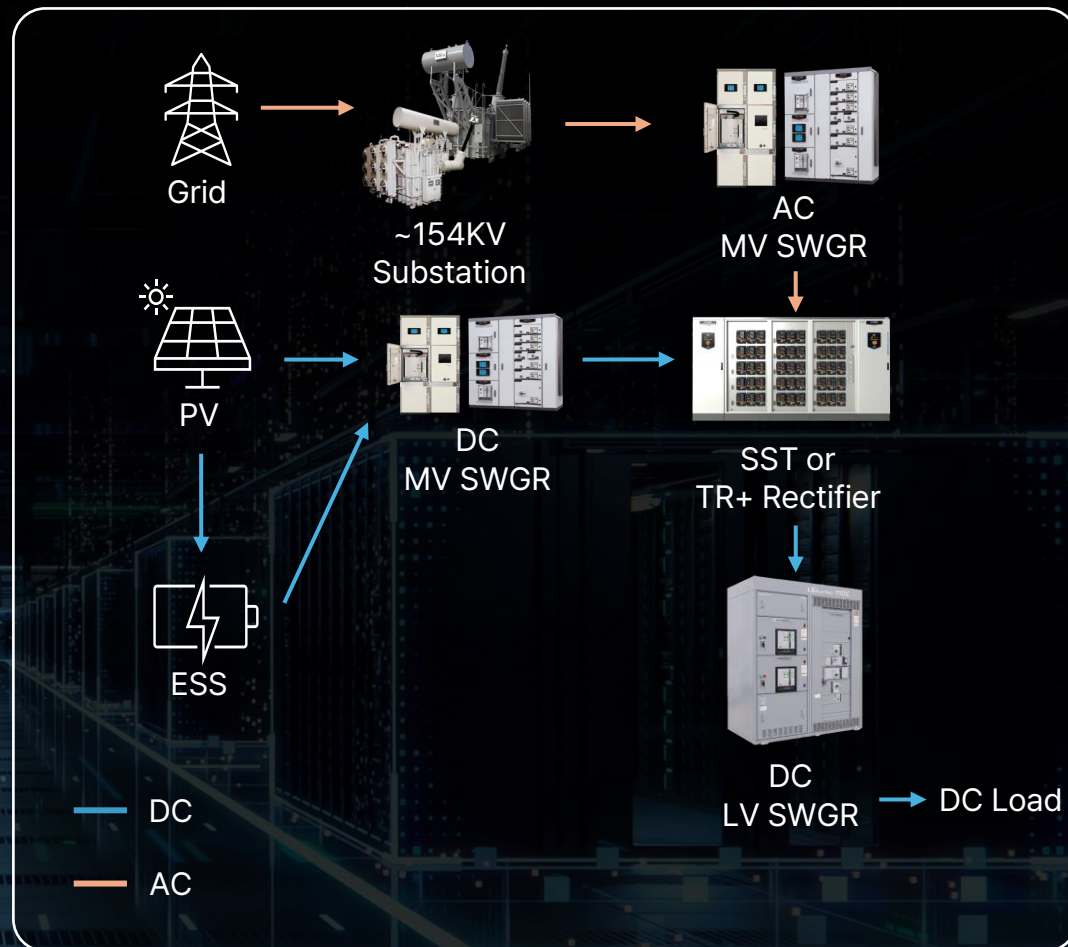
1. Transition to DC

Rising renewables, distributed energy, and data center demand are driving the shift from AC to DC for more stable and efficient power supply.

AC vs. DC



DC Load System Concept Diagram



1. Transition to DC

Equipped with key DC solutions for efficient and reliable DC grid operation

Offers globally competitive DC solutions

Establishment of an LS ELECTRIC DC Factory

1st Mover

LVDC (Low Voltage DC)

Next-Gen
LVDC Solution



DC ACB



DC RELAY



DC MCCB



DC MS



DC MCB



SST
(Solid-State
Transformer)



SSCB
(Solid-State
Circuit Breaker)



DC/DC
Converter

HVDC (High Voltage DC)



Converter
Transformer



Valve

MVDC (Medium Voltage DC)



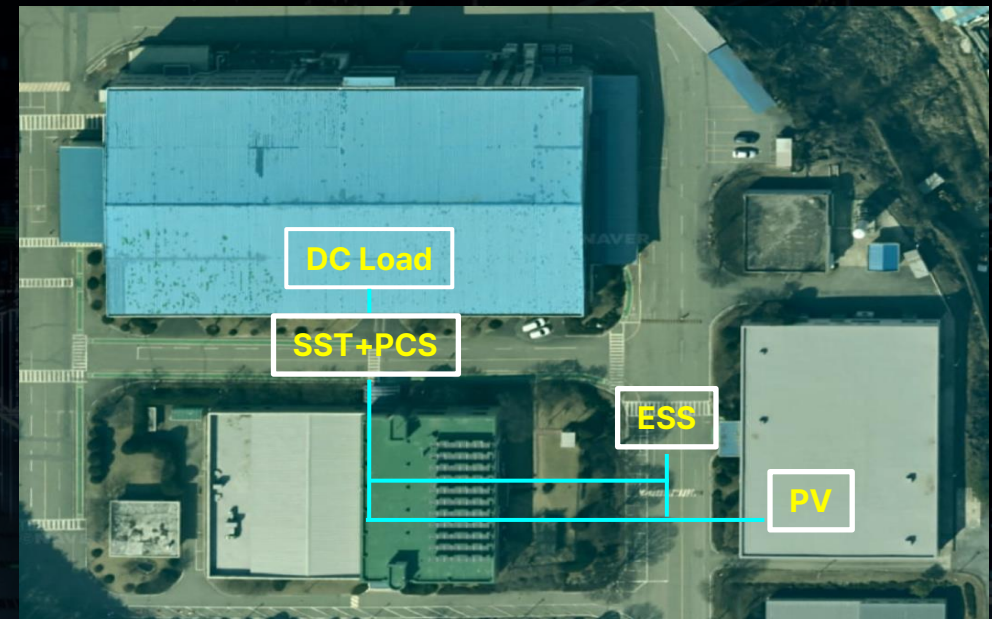
MMC Valve



C&P

Established a DC Factory in Cheonan to address power market DC transformation

- Establishing an in-house microgrid using ESS and solar power
- Ensuring stable power conversion through parallel operation of SST and PCS

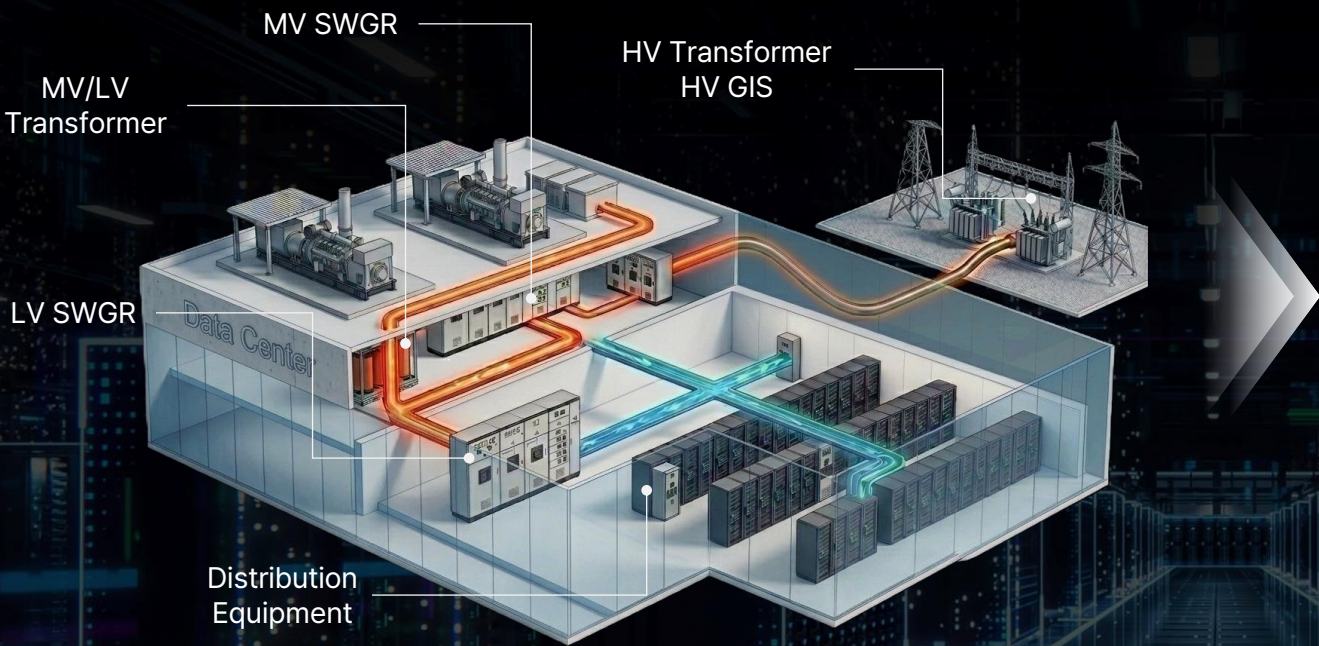


2. Responding to Data Center market

Securing more global big tech projects with superior data center coverage and strong competitive edge

Targeting U.S. big tech companies and developers/distributors

Main Product Coverage for Data center



Expanding on-site generation customers



Expanding the data center supply capabilities

In-house supply			Partnership		
Distribution Equipment		Control System	HVAC	UPS	Generator
Switchgear	HV/MVTR				

3. U.S. Capacity expansion

Expanding capacity at the Utah plant through 2027, Texas Bastrop Campus production planning underway.



LS ELECTRIC Utah
Location: Utah
Fungtion: Production
Main Item: SWGR, CB

* Completion in the second half of 2027

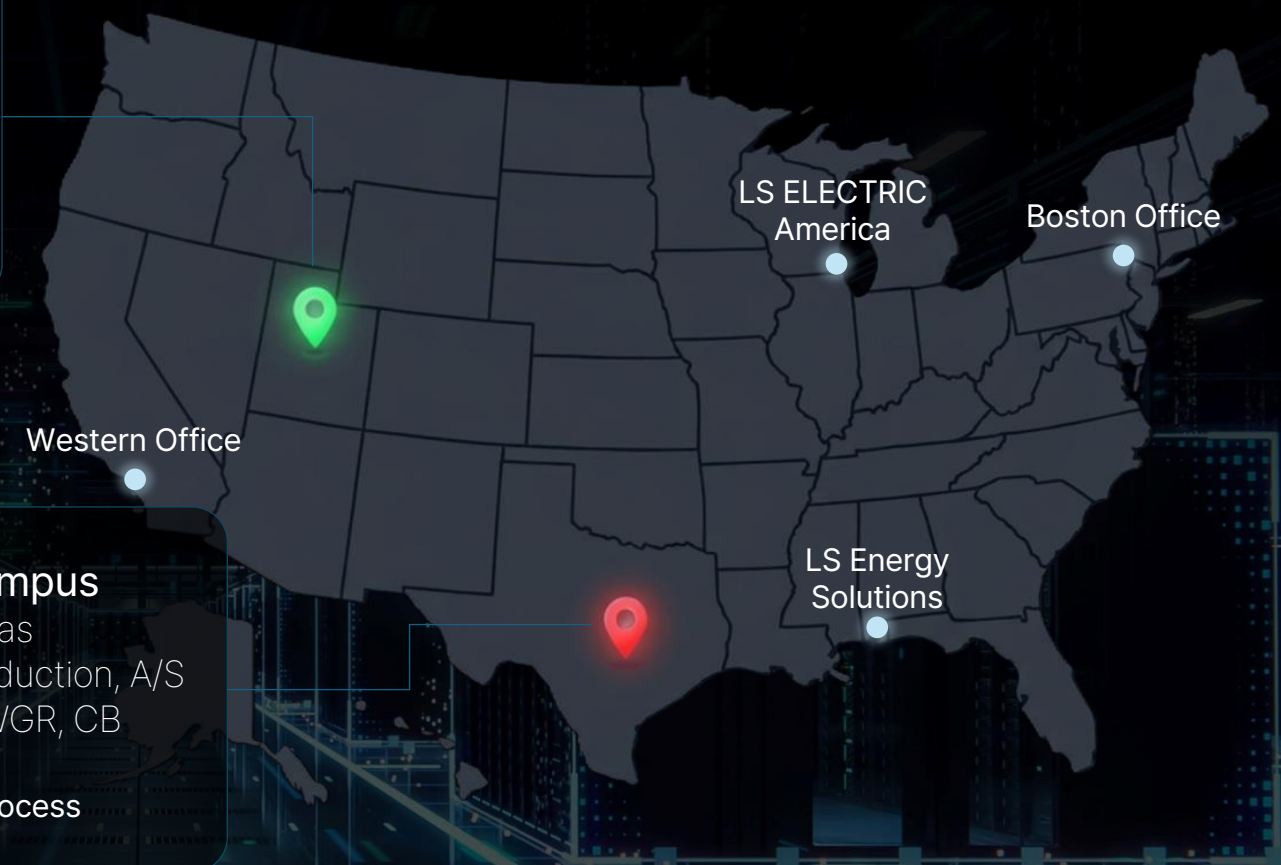
LS ELECTRIC Utah



Bastrop Campus
Location: Texas
Fungtion: Production, A/S
Main Item: SWGR, CB

* Planning in process

Bastrop Campus



4. Strengthening the ESS business

Expanding power equipment supply and SI capabilities in the rapidly growing global ESS market



Securing references for main ESS market



[Devices]
[System]
[O&M]



LS ELECTRIC

[Devices] + [System] + [O&M] = Total Solution

Integrating hardware across the entire power value chain
with ESS operational capabilities

5. HVTR capacity expansion

Achieved KRW 800 billion CAPA in 2025; reaching full capacity starting in 2026

Capacity increase through expansion and acquisitions

Busan Factory CAPA expansion



Investments	KRW 100.8 billion
Completion date	Nov. 2025
CAPA*	KRW 700 billion

* incl. existing plant

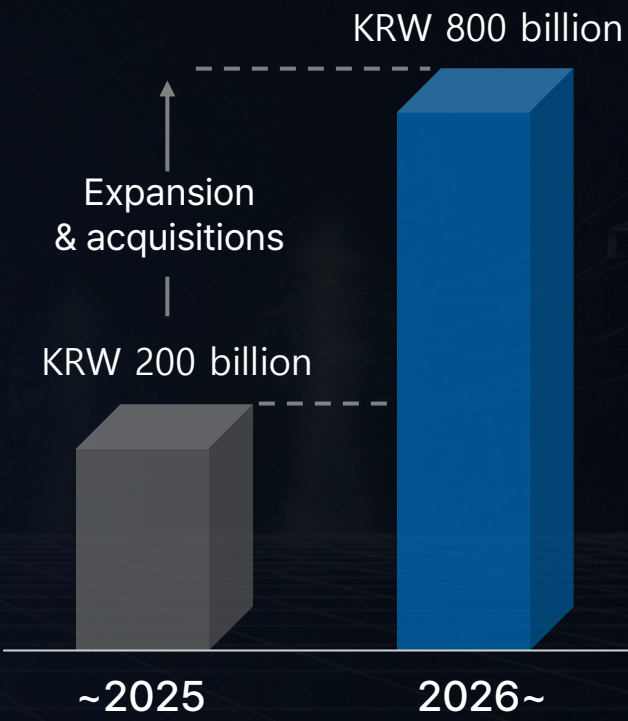
Acquired LS Power Solution



Investments	KRW 59.2 billion
Shares	51%
CAPA	KRW 100 billion



Capacity of KRW 800 billion in 2026





Company Introduction

1. Business Introduction
2. Business Performance
3. PT&T (POWER TESTING & TECHNOLOGY INSTITUTE)
4. Electric Solution
5. LS ELECTRIC Coverage

1. Business Introduction

Total Solution for Electric and Automation

* Based on Sales in FY 2025

Electric

78%*

Total solution for value chain in electric business



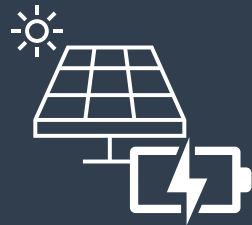
(Transmission)

- HV Transformer
- HV GIS
- HVDC
- FACTS



(Distribution)

- Distribution equipment (HV/LV)
- Switchgear
- Transformer
- Circuit Breakers
- Magnetic Contactors



(Renewables)

- Solar
- ESS
- VPP, Micro Grid
- Energy Consulting

Automation

7%*

Building a Smart Factory based on total solution

- Efficient energy management
- Efficient machine operation
- Automation process control
- Real-time monitoring

Subsidiaries

15%*

LS e-Mobility Solutions : EV Relay & BDU solution

LS Metal : Manufacture stainless steel thick & copper pipes

LS Sauter : Building solutions & DR services for Energy efficiency

LS Mecapion : Servo, Motion Controller, Automation solution

Others

2. Business Performance

Continuing stable sales & profit growth, Active implementation of shareholder return policies



Condensed Statement FY 2025 (Unit : KRW bn)	
Sales	<u>4,962</u>
Operating Profit	<u>427</u>
Total Assets	<u>4,956</u>
Total Liabilities	<u>2,819</u>
Equiuty	<u>2,137</u>

3. PT&T (POWER TESTING & TECHNOLOGY INSTITUTE)

Source of differentiation and technological edge in the distribution business

Korea's first private
KOLAS-accredited
testing lab
PT&T

POWER TESTING &
TECHNOLOGY INSTITUTE



Test / Service

Power Test

Standard
Calibration

Reliability

Renewable
Energy Test

Activities
and Agency
Accreditation

Sixth-largest testing capacity worldwide

Short-circuit testing capacity: 4,000MVA



Acknowledged for world-class
capabilities in short-circuit testing

STL

STL

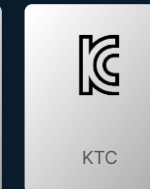
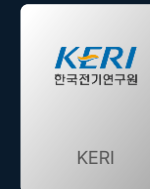
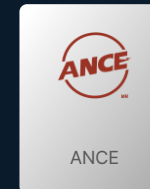
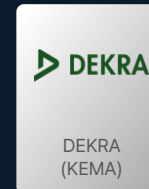
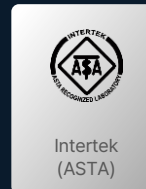
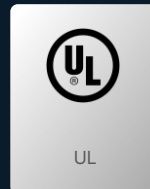
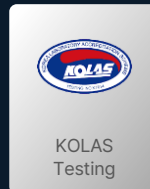
First Korean lab
to gain STL membership under KERI

Strict performance tests for reliability assurance

- MV/LV (~36 kV) short-circuit testing (MV/Direct)
- Ultra-high-voltage (~170 kV) composite testing
- Reliability testing under real-world conditions, including EMC and environmental tests

Accredited as an international testing institution

Mutual recognition agreement for 10 test reports



Overseas accredited test reports are required for exporting power equipment abroad

>>> With PT&T certification, no additional foreign certification is needed.

4. Electric Solution ①Transmission

Total solution provider of Value chain in electric industry



Transmission

Transmission systems that relays electricity from power generation to next stage

Key Products

Gas Insulated Switchgear (GIS)

High voltage Transformer

Remote monitoring & control/ systems

High Voltage Direct Current (HVDC)

Key points

Order-based sales and production, Customized by customer's needs

Industry Cycle

Demand for infrastructure replacement(Avg 25y ↑), Massive infrastructure invests.

Key Customers

Global Power Providers

Data Center

Massive Industry Cluster

4. Electric Solution ②Distribution

Total solution provider of Value chain in electric industry



Distribution

Variety of systems and devices that receive electricity from former stage and distribute it to each factory and home(End-users)

Key Products



SWGR

VCB

ACB

MCCB

MC

M-TR

Key points

Mass production Based
Standardized solutions, Various products line-up

*) Switchgear and distribution transformers are predominantly order-driven

Industry Cycle

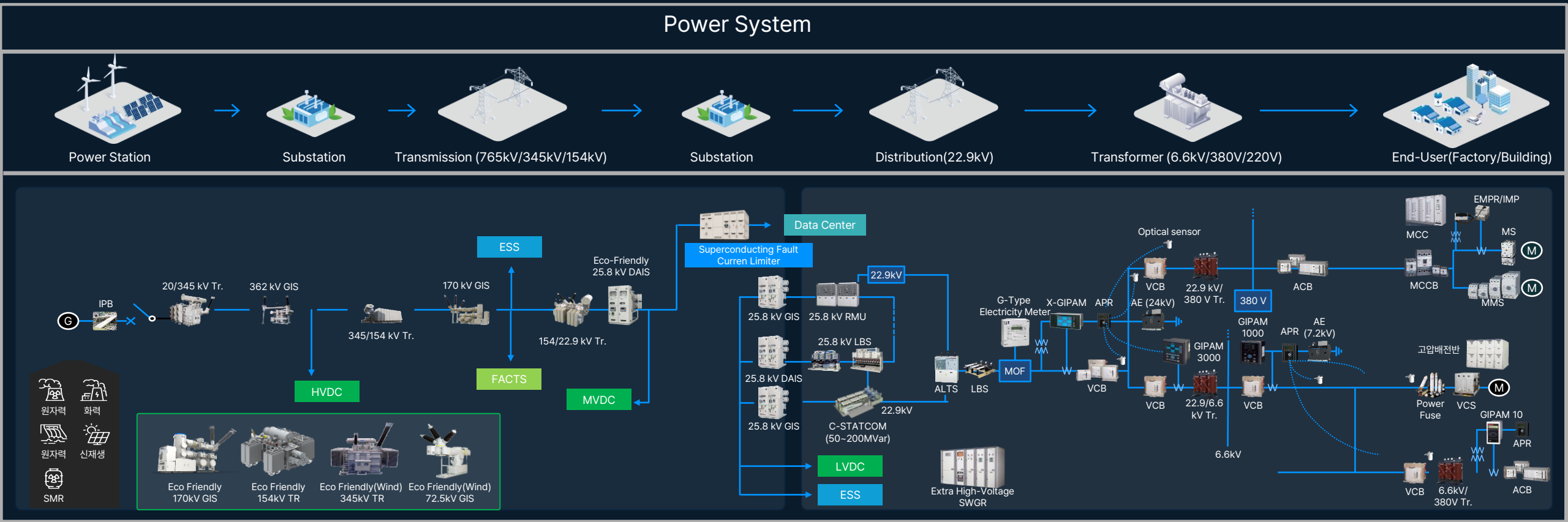
Continuous demands of equipment,
Periodic replacement demands (5~10y term)

Key Customers

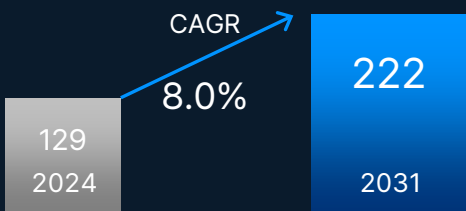
Construction companies
End-users (Buildings, homes)
Large scale factories

5. LS ELECTRIC Coverage

Coverage across transmission and distribution power systems



Transmission (\$b)



Distribution (\$b)

