



# 1Q 2026 Earning Release

April 2026

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## 01. '26 1Q Earning

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## Disclaimer

This presentation material is prepared for investors reference, based on data that have not been filed with the financial supervisory commission. Actual business performance may not necessarily be consistent with the projections herein, as a result of unexpected changes in the market environment and other conditions. The financial information in this document are consolidated earnings results based on K-IFRS.



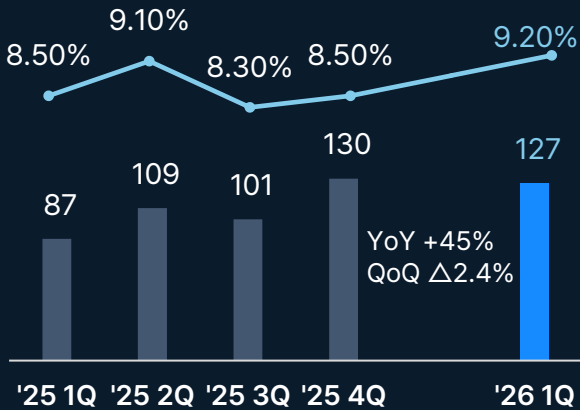
# Key Highlights

## Financial Results Unit : KRW bn

### Sales



### Operating Profit(OP Margin)



### New Orders

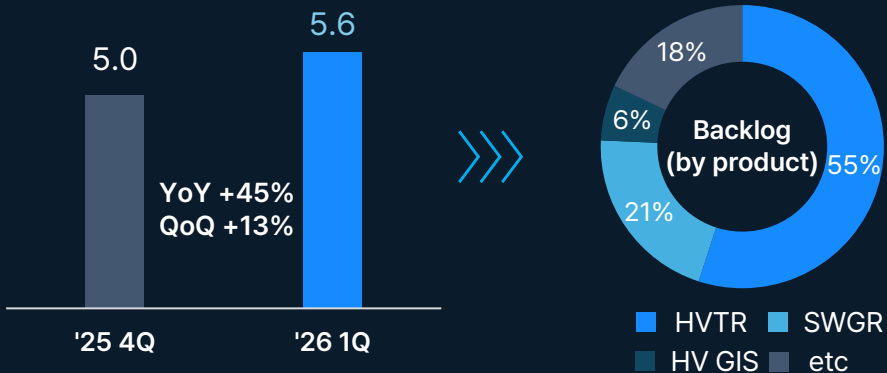


## 1Q Key Points

- Delivering strong performance driven by uprising cycle in AIDC, semiconductor, and renewable energy
- Secured order reference for DC(Direct current) products from US On-Site power generation bound
- Shifting strategic focus toward securing order intake and stabilize utilization rates through enhanced quality and operational management
- Maintain upward margin trend despite of surging raw material costs

## Back log Unit : KRW tn

- Continued growth in order backlog for key products such as HV/MV TR, SWGR



# 1. Total Results (Quarterly)

- Securing continued solid performance driven by major projects related to AIDC, semiconductor and renewable energy
- Improved PJT mix and favorable FX trends limit various inflationary cost pressure

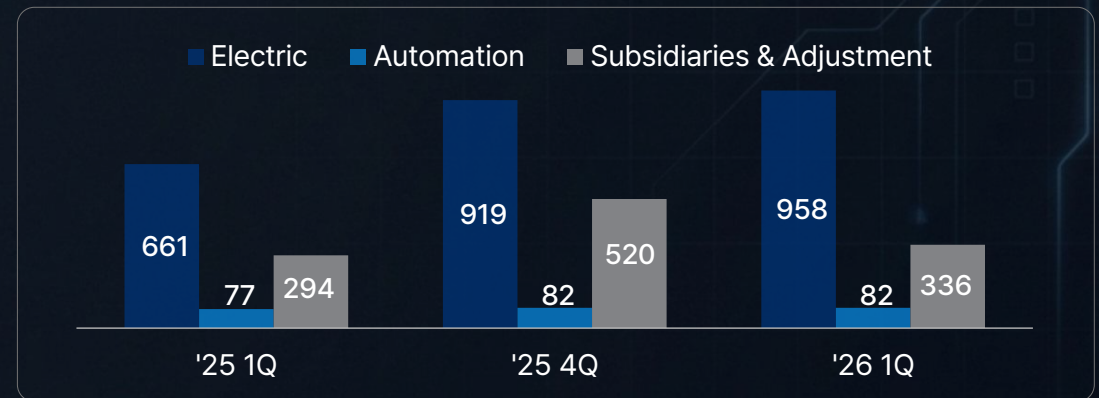
## Consolidated Performance

Unit : KRW bn, %

Segments	'25 1Q	'25 4Q	'26 1Q	YoY	QoQ
Sales	1,032	1,524	1,377	33.4%	△9.7%
Operating Profit (%)	87	130	127	45.0%	△2.4%
	8.5%	8.5%	9.2%	0.7%p	0.7%p
EBITDA	99	143	139	40.4%	△3.2%
Profit Before tax	84	131	154	84.8%	17.8%
Net Income	67	84	120	77.6%	42.8%

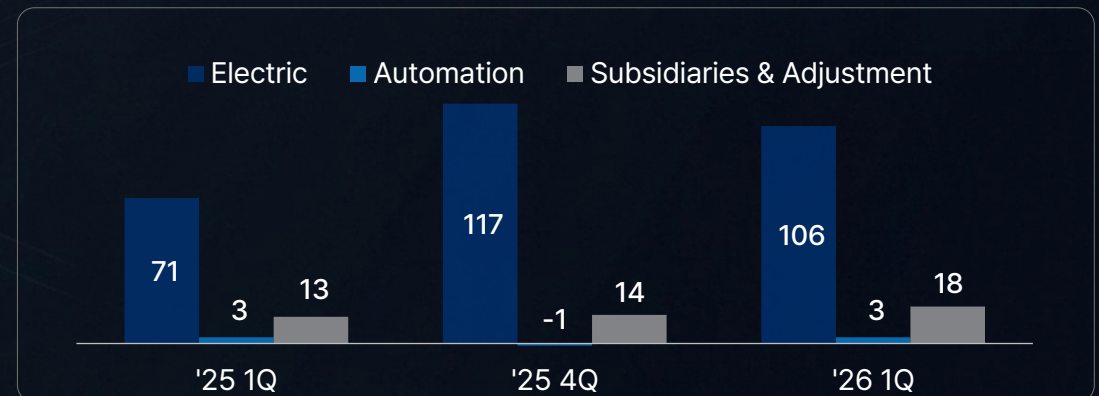
## Sales by business

Unit : KRW bn



## OP by business

Unit : KRW bn



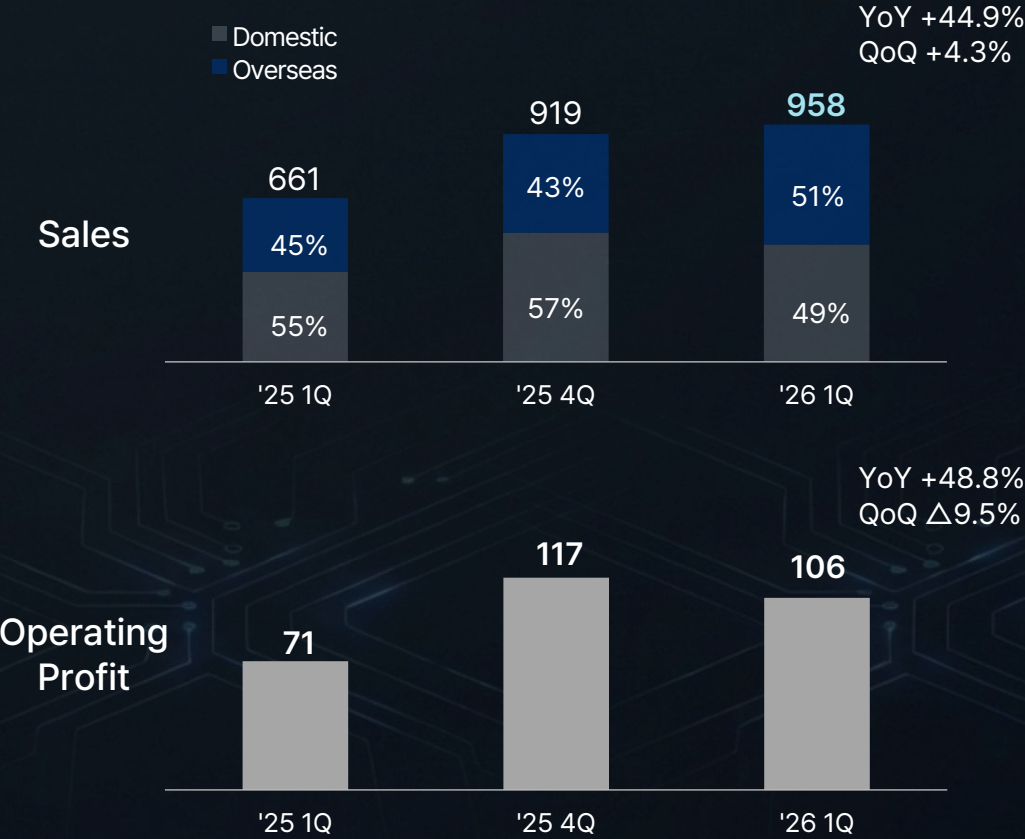


## 2. Breakdown by business ①Electric

- Data centers are the primary driver of earnings growth, further bolstered by Semiconductor and renewable energy PJT
- Order backlogs continue to rise, driven by the expansion of global orders for HV/LV TR and SWGR

### Performance of Electric Business

Unit : KRW bn



### Major Products

Unit : KRW bn

#### Sales Overview

Products	'25.1Q	'25.4Q	'26.1Q	YoY	QoQ
Electric Equipment	231	242	268	16%	10%
SWGR	199	301	356	79%	18%
MV/LV TR	44	76	73	68%	Δ4%
HV TR	90	120	164	83%	36%
HV GIS	29	54	38	33%	Δ29%
Renewables	57	104	48	Δ17%	Δ54%

#### Order Backlog

Products	'25.1Q	'25.4Q	'26.1Q	YoY	QoQ
SWGR	1,070	1,078	1,170	9%	8%
MV/LV TR	187	203	232	24%	15%
HV TR	1,622	2,698	3,102	91%	15%
HV GIS	262	379	359	37%	Δ5%
Total	3,889	5,015	5,643	45%	13%

## 2. Breakdown by business ②Automation / Subsidiaries & Adjustment

- Maintaining commitment to profitability recovery
- Expanding end-user base in the automotive & semiconductor
- Solid upward trajectory from US/SE Asia subsidiary
- China & eMS(EV parts) remain in underperforming

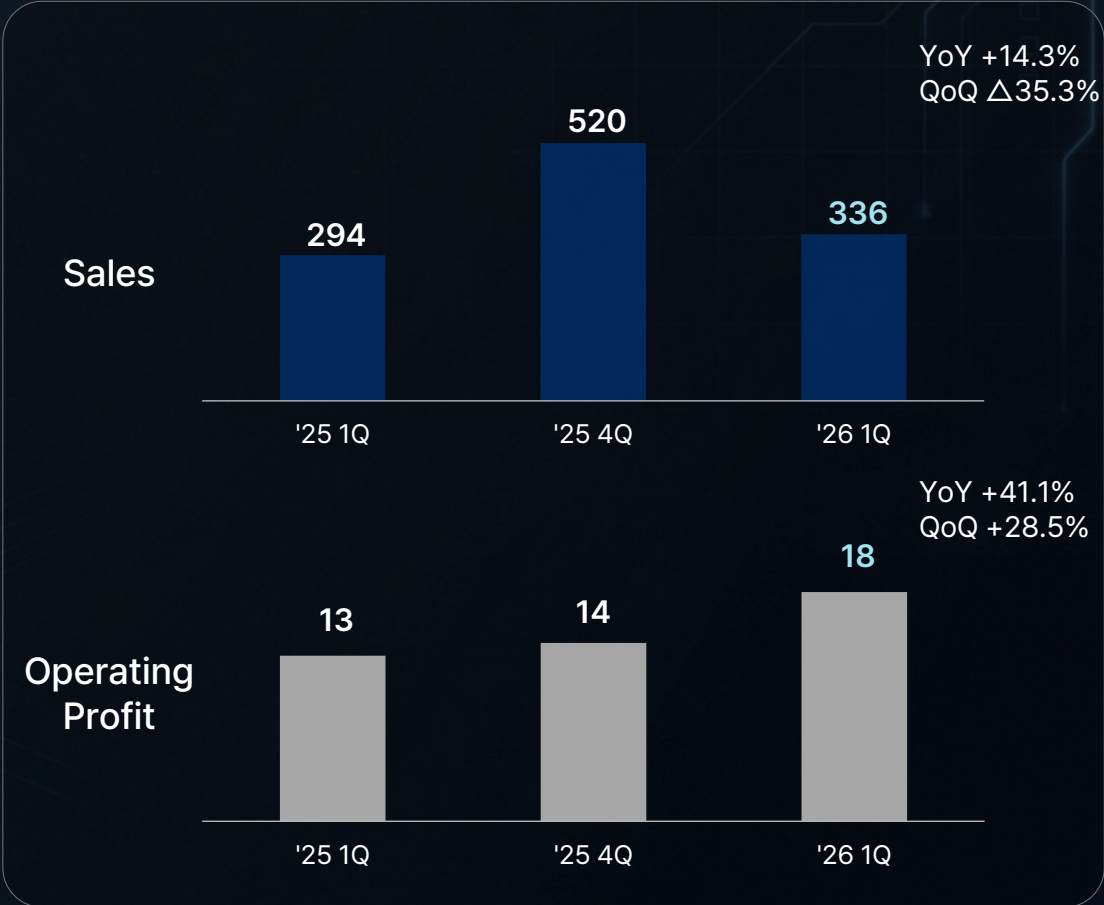
### Performance

Unit : KRW bn



### Performance

Unit : KRW bn





### 3. Financial Position

- Prioritizing working capital management to mitigate increased capital requirements in a view of expanded capacity followed by strong demands from global market

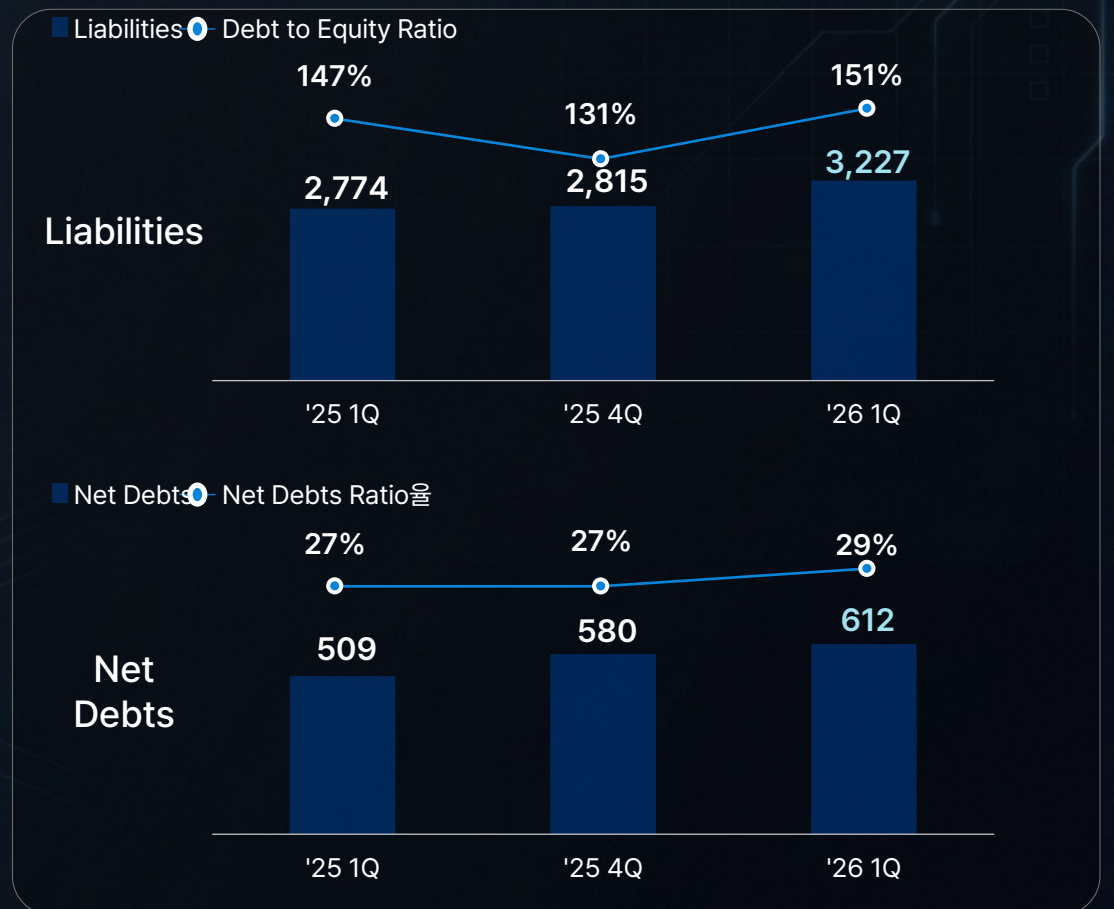
#### Financial Status

Unit : KRW bn

Segments	'25 1Q	'25 4Q	'26 1Q	YoY	QoQ
Total Assets	4,657	4,957	5,362	705	405
Current Asset	3,198	3,357	3,735	537	378
Cash & cash equivalents	804	763	796	△8	33
Total Liabilities	2,774	2,815	3,227	453	412
Debts	1,313	1,342	1,408	95	66
Net Debts	509	580	612	103	32
Equity	1,883	2,141	2,135	252	△6

#### Financial Ratio

Unit : KRW bn







# Global Business Strategy

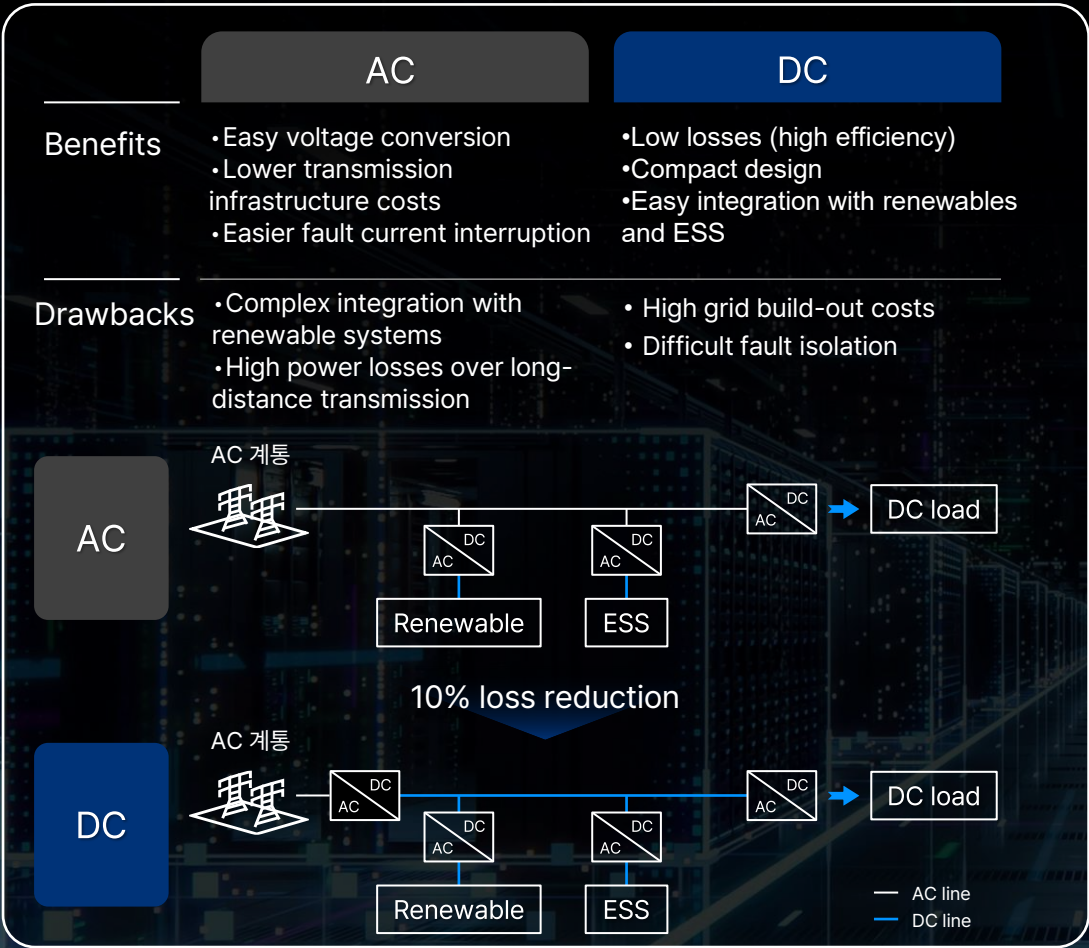
1. Transition to DC
2. Responding to Data Center market
3. US capacity expansion
4. Strengthening the ESS Business
5. HVTR capacity expansion



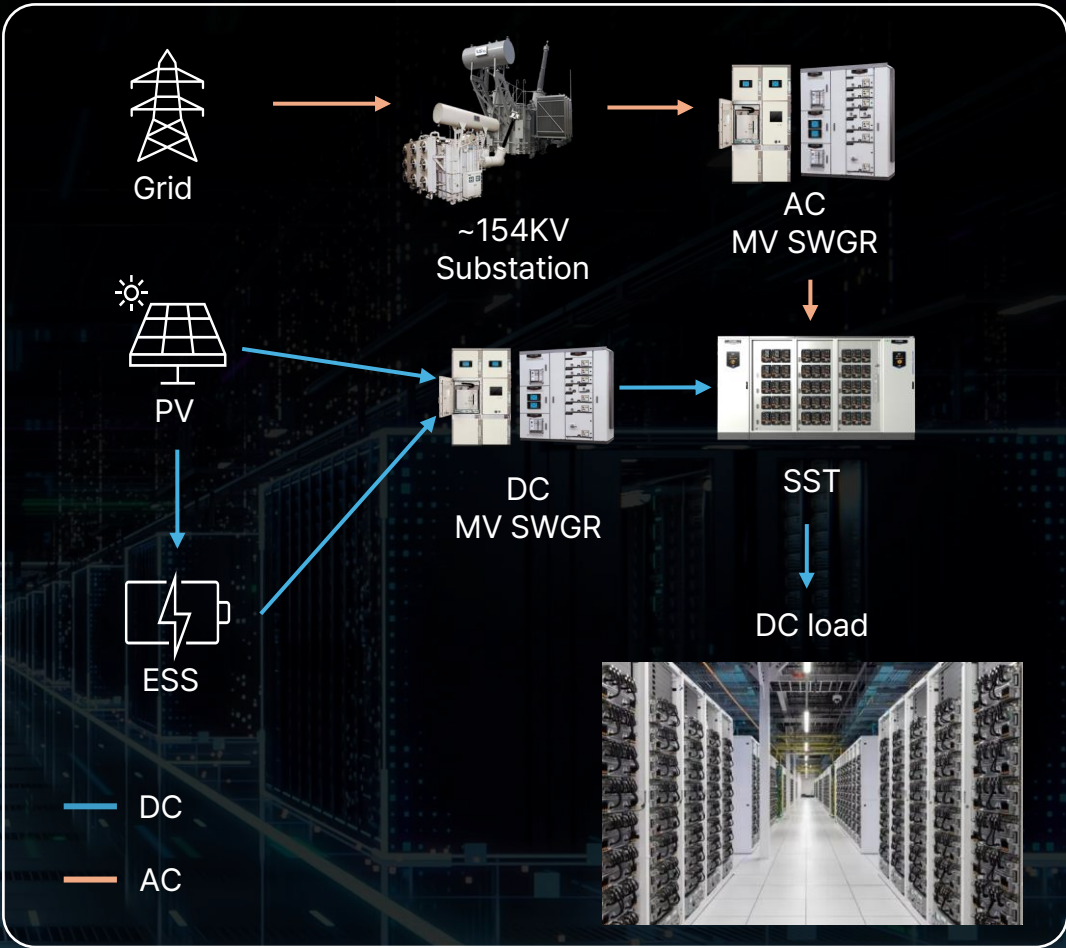
# 1. Transition to DC

Rising renewables, distributed energy, and data center demand are driving the shift from AC to DC for more stable and efficient power supply.

AC vs. DC



DC Load System Concept Diagram



# 1. Transition to DC

Equipped with key DC solutions for efficient and reliable DC grid operation

Offers globally competitive DC solutions

Establishment of an LS ELECTRIC DC Factory

1<sup>st</sup> Mover

LVDC (Low Voltage DC)

Next-Gen  
LVDC Solution



DC ACB



DC RELAY



DC MCCB



DC MS



DC MCB



SST  
(Solid-State  
Transformer)



SSCB  
(Solid-State  
Circuit Breaker)



DC/DC  
Converter

HVDC (High Voltage DC)



Converter  
Transformer



Valve

MVDC (Medium Voltage DC)



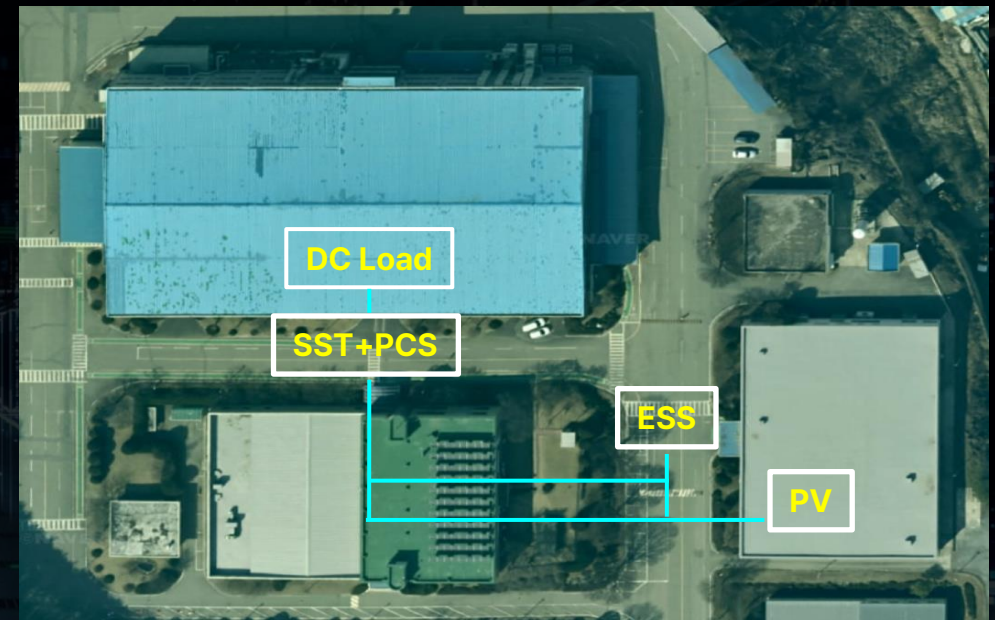
MMC Valve



C&P

Established a DC Factory in Cheonan to address power market DC transformation

- Establishing an in-house microgrid using ESS and solar power
- Ensuring stable power conversion through parallel operation of SST and PCS



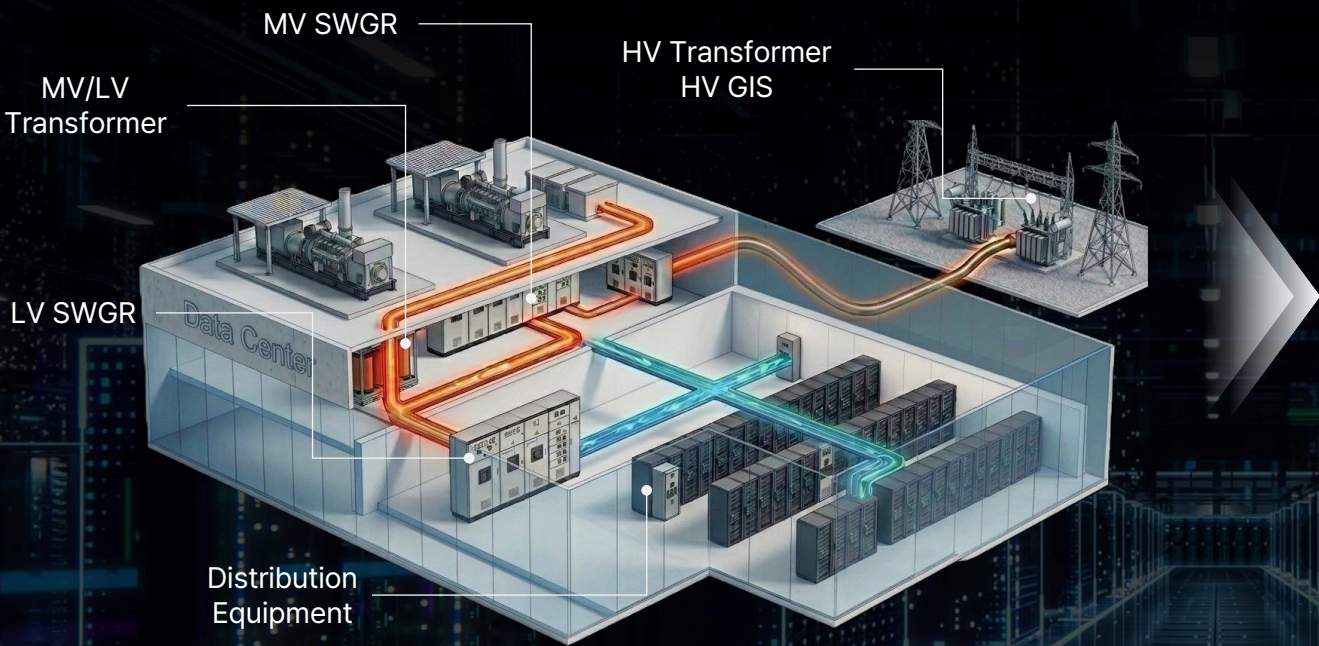


# 2. Responding to Data Center market

Securing more global big tech projects with superior data center coverage and strong competitive edge

Targeting U.S. big tech companies and developers/distributors

Main Product Coverage for Data center



Grok

amazon

Microsoft

OpenAI

EQUINIX

DIGITAL REALTY

DIGITALBRIDGE

VERTIV

SoftBank Group

POWERHOUSE DATA CENTERS

NVIDIA

REXEL

Expanding on-site generation customers

**Bloomenergy**  
**DOOSAN** ENERBILITY

**LG Energy Solution**  
**SAMSUNG SDI**

Expanding the data center supply capabilities

In-house supply		Partnership-based collaborative supply			
Distribution Equipment		Control System	HVAC	UPS	Generator
Switchgear	HV/MVTR				

# 3. U.S. Capacity expansion

Expanding capacity at the Utah MCM plant through 2027, Texas Bastrop Campus production planning underway.



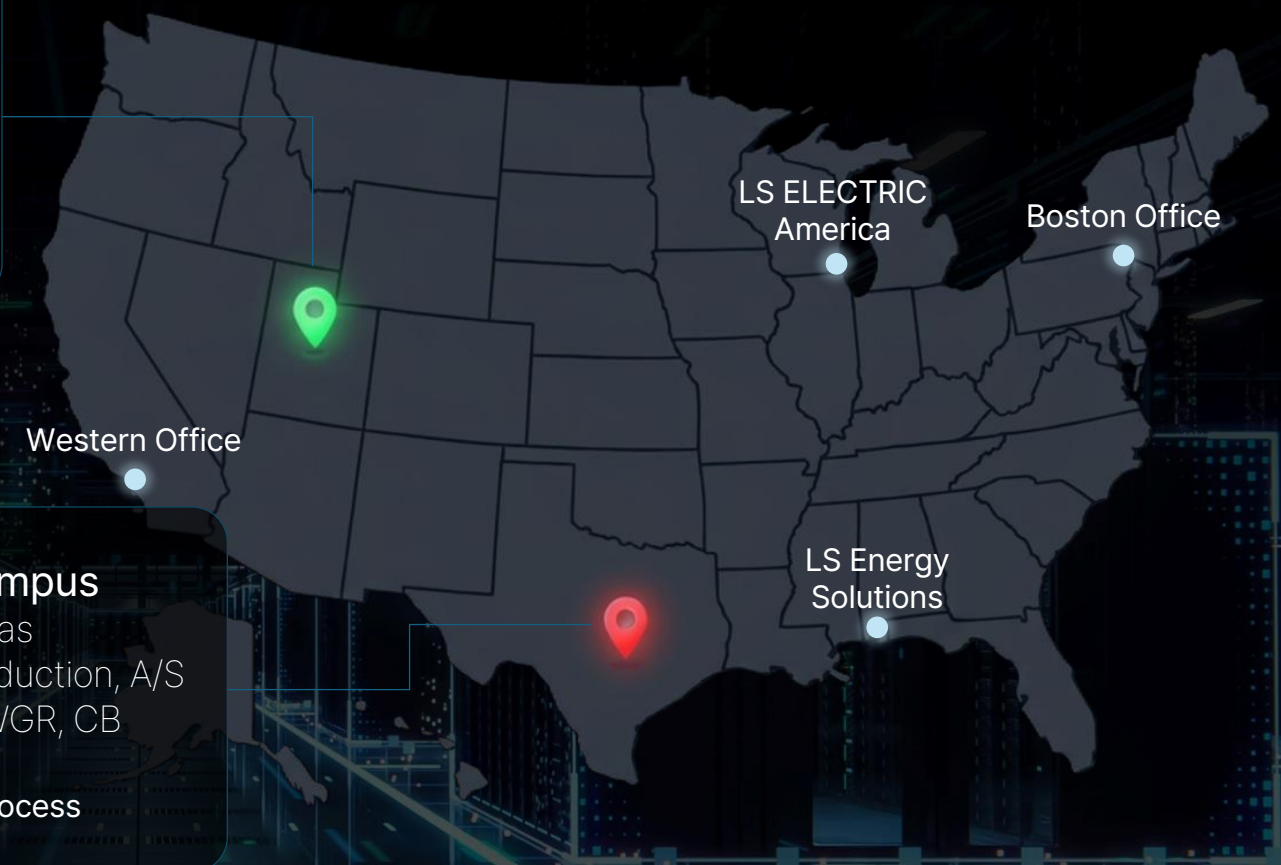
**MCM Engineering II**  
Location: Utah  
Fungtion: Production  
Main Item: SWGR, CB  
  
\* Expansion In process

MCM Engineering II



**Bastrop Campus**  
Location: Texas  
Fungtion: Production, A/S  
Main Item: SWGR, CB  
  
\* Planning in process

Bastrop Campus





## 4. Strengthening the ESS business

Expanding power equipment supply and SI capabilities in the rapidly growing global ESS market



Securing references for main ESS market



[Devices]  
[System]  
[O&M]



**LS**ELECTRIC

[Devices] + [System] + [O&M] = **Total Solution**

Integrating hardware across the entire power value chain with ESS operational capabilities



# 5. HVTR capacity expansion

Achieved KRW 800 billion CAPA in 2025; reaching full capacity starting in 2026

Capacity increase through expansion and acquisitions

Busan Factory CAPA expansion



Investments	<b>KRW 100.8 billion</b>
Completion date	Nov. 2025
CAPA*	KRW 700 billion

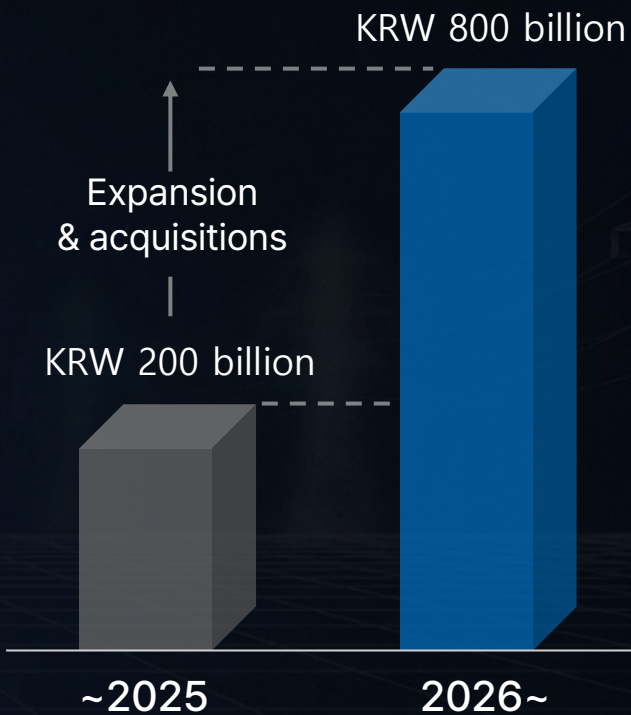
\* incl. existing plant

Acquired LS Power Solution



Investments	<b>KRW 59.2 billion</b>
Shares	51%
CAPA	KRW 100 billion

Capacity of KRW 800 billion in 2026







# Company Introduction

1. Business Introduction
2. Business Performance
3. PT&T (POWER TESTING & TECHNOLOGY INSTITUTE)
4. Electric Solution
5. LS ELECTRIC Coverage

# 1. Business Introduction

Total Solution for Electric and Automation

\* Based on Sales in FY 2025

## Electric

78%\*

Total solution for value chain in electric business



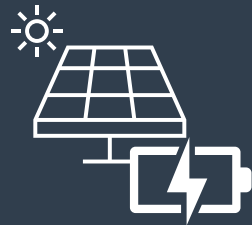
### (Transmission)

- HV Transformer
- HV GIS
- HVDC
- FACTS



### (Distribution)

- Distribution equipment (HV/LV)
- Switchgear
- Transformer
- Circuit Breakers
- Magnetic Contactors



### (Renewables)

- Solar
- ESS
- VPP, Micro Grid
- Energy Consulting

## Automation

7%\*

Building a Smart Factory based on total solution

- Efficient energy management
- Efficient machine operation
- Automation process control
- Real-time monitoring

## Subsidiaries

15%\*

LS e-Mobility Solutions : EV Relay & BDU solution

LS Metal : Manufacture stainless steel thick & copper pipes

LS Sauter : Building solutions & DR services for Energy efficiency

LS Mecapion : Servo, Motion Controller, Automation solution

Others



## 2. Business Performance

Continuing stable sales & profit growth, Active implementation of shareholder return policies



Condensed Statement FY 2025  
(Unit : KRW bn)

Sales	<u>4,962</u>
Operating Profit	<u>427</u>
Total Assets	<u>4,956</u>
Total Liabilities	<u>2,819</u>
Equiuty	<u>2,137</u>

# 3. PT&T (POWER TESTING & TECHNOLOGY INSTITUTE)

Source of differentiation and technological edge in the distribution business

Korea's first private  
KOLAS-accredited  
testing lab  
PT&T

POWER TESTING &  
TECHNOLOGY INSTITUTE



Test / Service

Power Test

Standard  
Calibration

Reliability

Renewable  
Energy Test

Activities  
and Agency  
Accreditation

Sixth-largest testing capacity worldwide

Short-circuit testing capacity: 4,000MVA



Acknowledged for world-class  
capabilities in short-circuit testing

STL

STL

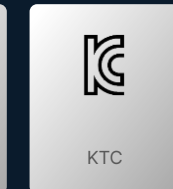
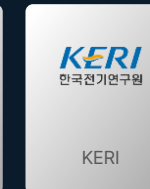
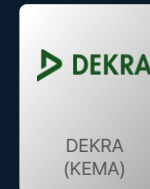
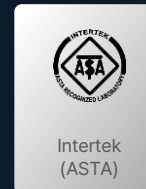
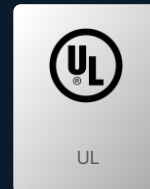
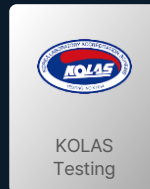
First Korean lab  
to gain STL membership under KERI

Strict performance tests for reliability assurance

- MV/LV (~36 kV) short-circuit testing (MV/Direct)
- Ultra-high-voltage (~170 kV) composite testing
- Reliability testing under real-world conditions, including EMC and environmental tests

Accredited as an international testing institution

Mutual recognition agreement for 10 test reports



Overseas accredited test reports are required for exporting power equipment abroad

>>> With PT&T certification, no additional foreign certification is needed.



# 4. Electric Solution ①Transmission

Total solution provider of Value chain in electric industry



### Transmission

Transmission systems that relays electricity from power generation to next stage

Key Products

Gas Insulated Switchgear (GIS)

High voltage Transformer

Remote monitoring & control/ systems

High Voltage Direct Current (HVDC)

Key points

Order-based sales and production, Customized by customer's needs

Industry Cycle

Demand for infrastructure replacement(Avg 25y ↑ ), Massive infrastructure invests.

Key Customers

Global Power Providers

Data Center

Massive Industry Cluster

# 4. Electric Solution ②Distribution







Total solution provider of Value chain in electric industry



### Distribution

Variety of systems and devices that receive electricity from former stage and distribute it to each factory and home(End-users)

Key Products



SWGR

VCB

ACB

MCCB

MC

M-TR

Key points

Mass production Based  
Standardized solutions, Various products line-up  
  
\*) Switchgear and distribution transformers are predominantly order-driven

Industry Cycle

Continuous demands of equipment, Periodic replacement demands (5~10y term)

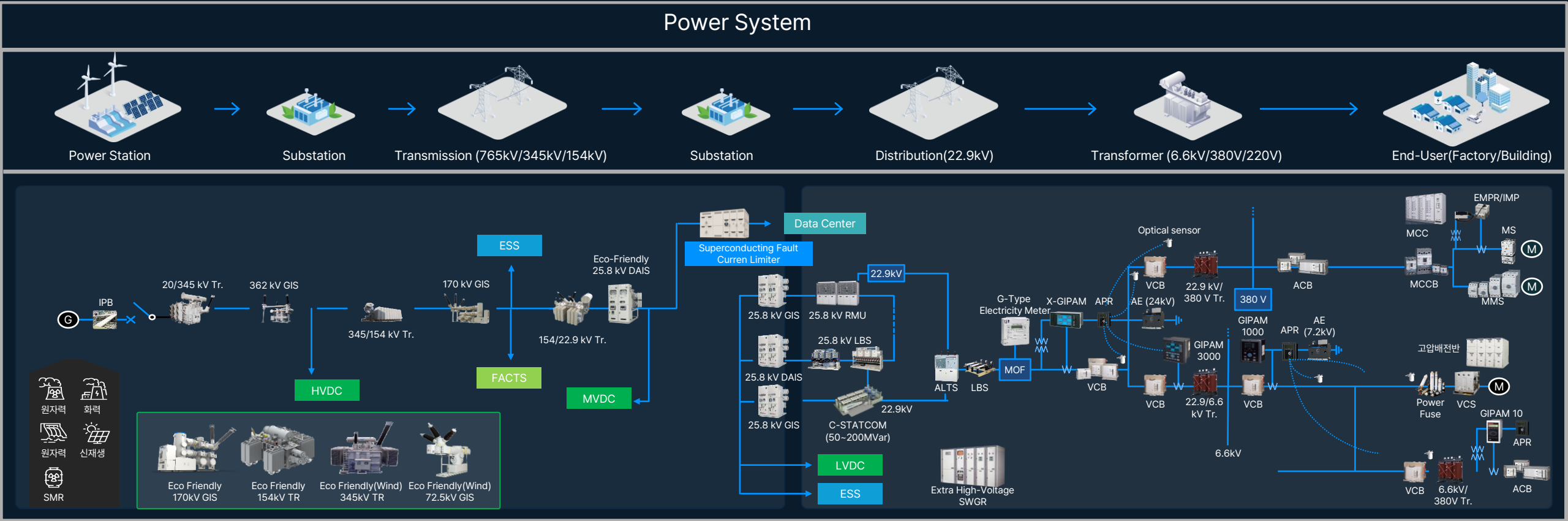
Key Customers

Construction companies  
End-users (Buildings, homes)  
Large scale factories



# 5. LS ELECTRIC Coverage

Coverage across transmission and distribution power systems



Transmission (\$b)



Distribution (\$b)

