4Q 2025
Earning Release

LS ELECTRIC

BeyondX

CONTENTS

01. 4Q 2025 Earning Release

1. Highlights
2. Total Results
3. Breakdown by business
4. Financial Position

02. Global business strategy

1. HTR capacity expansion
2. ESS(Energy Storage System)
3. LS ELECTRIC Coverage

03. Company Overview

1. Business Introduction
2. Business Performance
3. Sites in US
4. PT&T(Power Testing & Technology Institute)

Disclaimer

This presentation material is prepared for investors reference, based on data that have not been filed with the financial supervisory commission.
Actual business performance may not necessarily be consistent with the projections herein, as a result of unexpected changes in the market environment and other conditions. The financial information in this document are consolidated earnings results based on K-IFRS.

Beyond X

SMART ENERGY GLOBAL LEADER

4Q 2025 Earning Release

1. Key Highlights
2. Total Results
3. Breakdown by business
   - Electric
   - Automation / Subsidiaries
4. Financial Position

Key Highlights

Sales

Billion KRW

Q4	FY '25
1,521	4,962
+25% QoQ +12% YoY	+9% YoY

Operating Profits

Q4	FY '25
130	427
+29% QoQ +9% YoY	10% YoY

New Orders

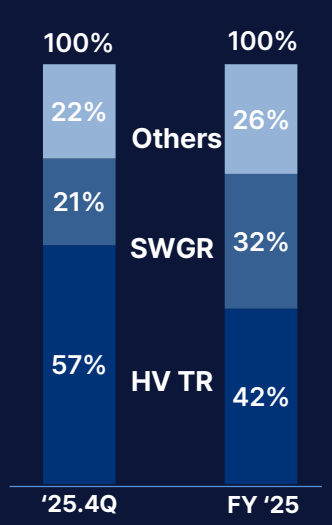
Q4	FY '25
1,573	3,716
+130% QoQ +55% YoY	+30% YoY

Performance Drivers

- Continued secular demand from AI data center cycle
- Solid growth based on U.S.-centric operations
- Succesful entry into U.S. big tech companies leveraging lead time, after-sales service, and pricing competitiveness
- Expansion of high-margin product orders

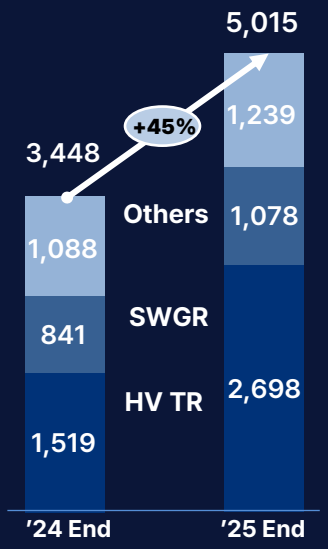
New Orders

By Product



Back-log

[Billion KRW]



'26 Outlook

Expansion in AI Data center

- Expansion of big tech companies and related markets/customers
- Targeting projects with U.S. local manufacturer and Korean conglomerates

Acceleration of global power distribution investment

- Early execution of U.S. power distribution capacity expansion ('27)
- Exploring additional investments to enhance global power distribution competitiveness

Enhancing power distribution business R&D

- DC (Direct Current), SST[1], Superconducting Current Limiter, SMR, etc.

1) Solid-State Transformer (SST)

Successful improvement of the profit structure

- Optimization of the business portfolio

1. Total Results (Yearly)

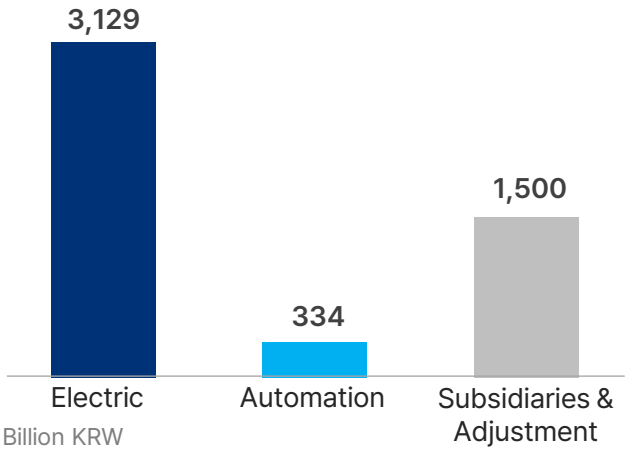
2025 Sales

4,962 B KRW

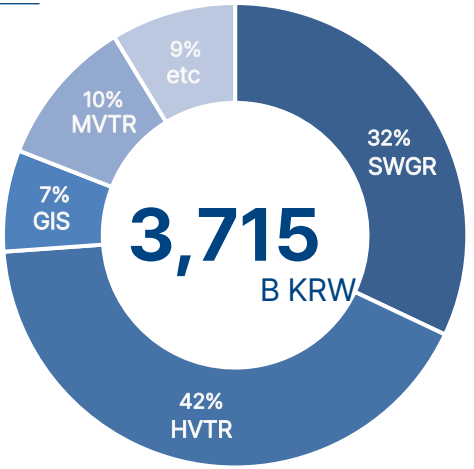
YoY +9.0%

2024 Sales

4,552 B KRW



'25 New Orders



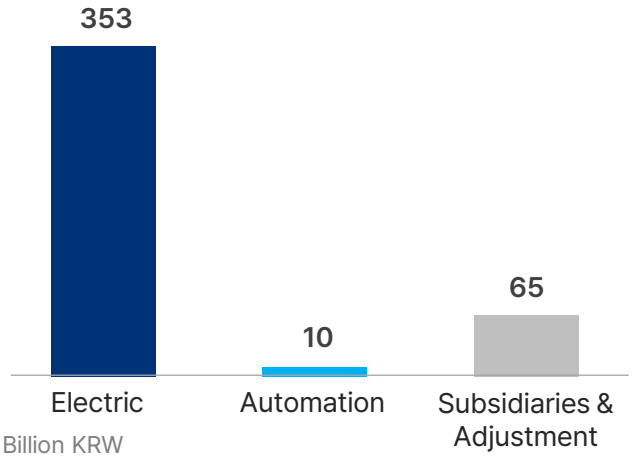
2025 OP

427 B KRW

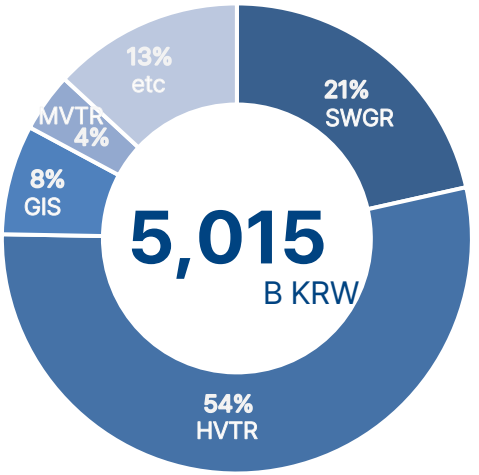
YoY +9.6%

2024 OP

390 B KRW



'25 End Back-log



1. Total Results (Quarterly)

- Secured solid sales growth backed by ample backlogs leading robust U.S exports
- Registered record-high results(quarterly, yearly) despite of headwinds such as tariff burdens

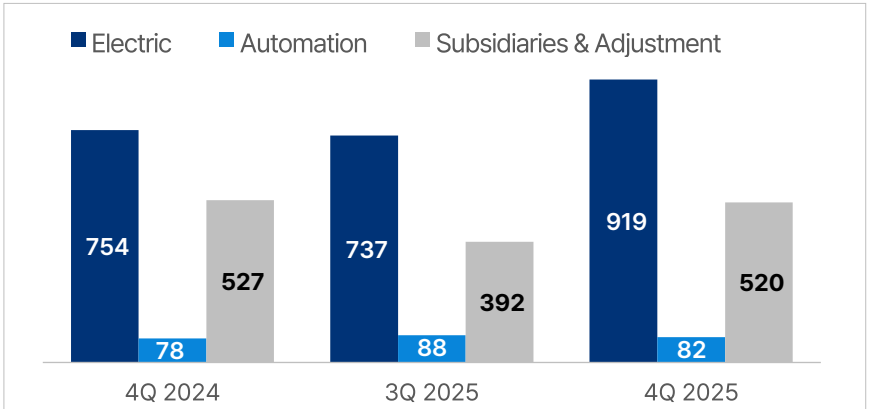
Consolidated Performance

Units : KRW bn, %

Segments	4Q 2024	3Q 2025	4Q 2025	YoY	QoQ
Sales	1,360	1,216	1,521	11.9%	25.0%
Operating Profit	120	101	130	8.6%	29.2%
(%)	(8.8%)	(8.3%)	(8.6%)	△0.2%p	0.3%p
EBITDA	131	114	143	9.8%	26.1%
Profit before tax	80	92	130	62.1%	42.4%
Net Income	63	66	80	26.8%	20.7%

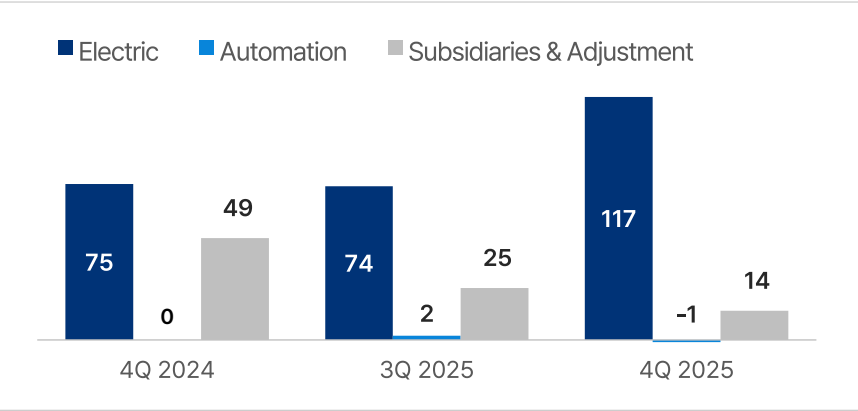
Sales by business

Unit : KRW bn



OP by business

Unit : KRW bn

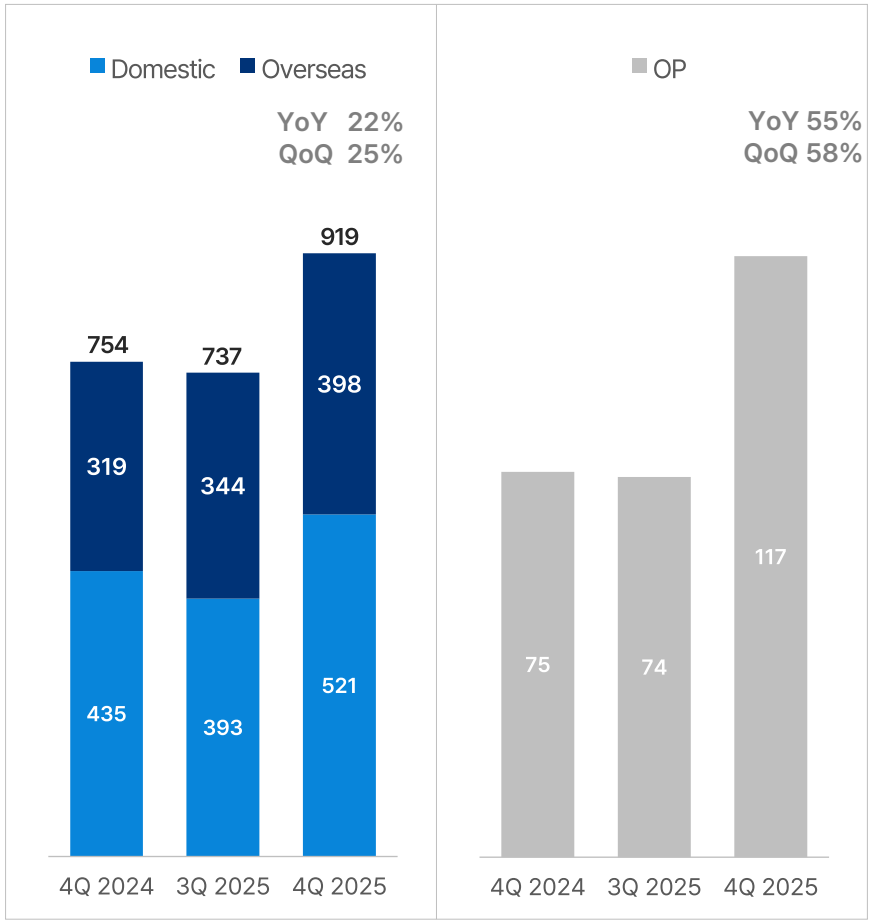


2. Breakdown by business ① Electric

- OPM improvement attributed to high-margin projects execution
- Order backlog continued to grow backed by strong demands from global market

Performance of Electric business*

Unit : KRW bn



* Include Electric equipment, Electric Infra and Renewable

Key factors

Sales Overview by Major products

Units : KRW bn, %

Segments	'24.4Q	'25.3Q	'25.4Q	YoY	QoQ
Distribution Equipment	210	232	**242**	15.3%	4.3%
SWGR*	219	246	**301**	37.8%	22.2%
Transformer	34	80	**76**	124.8%	△5.0%
High voltage	125	89	**120**	△3.8%	35.6%
Renewable	117	46	**104**	△11.5%	126.5%

*Panelboard included

Order backlog by Major products

Units : KRW bn, %

- Total '24 End 3.4T → '25 3Q 4.1T → **'25 4Q 5.0T**

Products	'24 4Q	'25.2Q	'25.3Q	YTD
SWGR*	841	1,031	**1,078**	+28.3%
HV Transformer	1,519	1,907	**2,698**	+77.6%
HV GIS	213	327	**379**	+78.1%

*Panelboard included

Strengthened market presence on data center market

- Securing new and additional data center orders domestically and internationally, while expanding the customer base.
- New U.S. ultra-high-voltage transformer orders and customer base expansion.

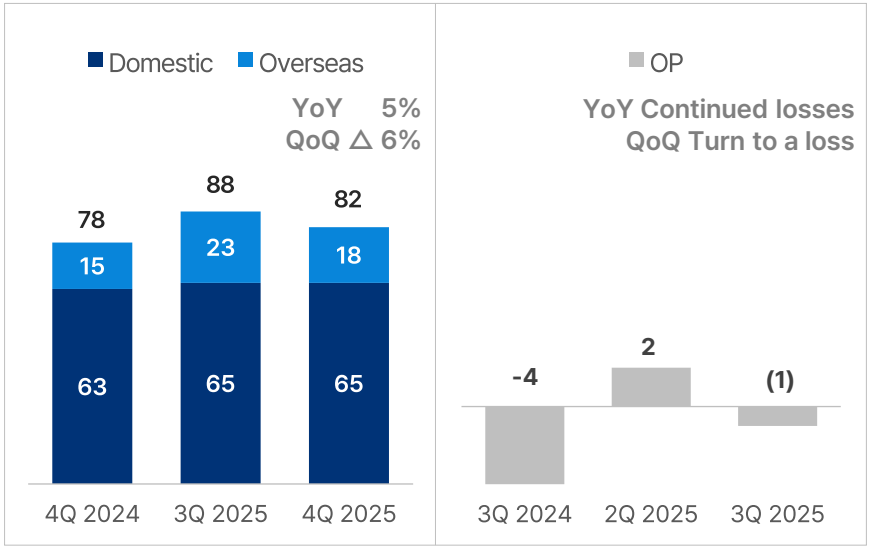
2. Breakdown by business ② Automation / Subsidiaries&Adjustment

- Secured moderate top line growth with 3% of OPM

- Contribution from US/Vietnam still solid but offset by one off expenses from China

Performance & Key factors

Unit : KRW bn



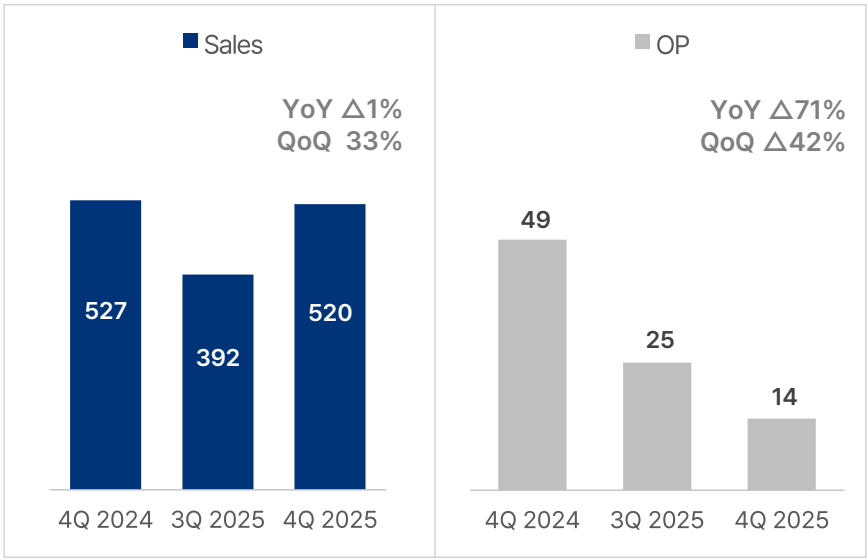
Key factors

Maintaining the momentum of profitability recovery

- Profitability is on the rise, with operations set to prioritize profitability in 2026.

Performance & Key factors

Unit : KRW bn



Key factors

Robust results centered on growth in the U.S. and Vietnam subsidiaries

- Profitability remains strong for U.S., Vietnam, and Indonesia subsidiaries.
- Performance of acquired domestic subsidiaries continues to stabilize.
- China subsidiary turned to a loss, reflecting all one-off costs.

3. Financial Position

Debt to Equity ratio: 132%, Net Debt ratio: 27%, Maintain solid financial stability

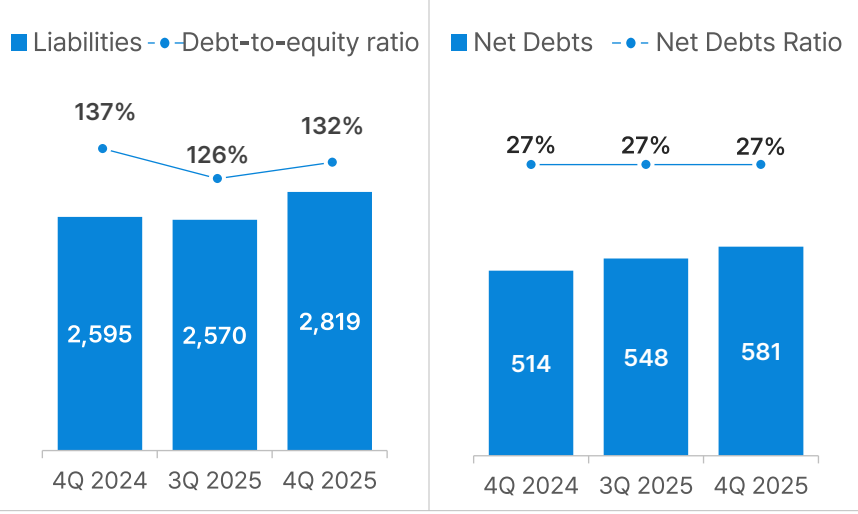
Financial Status

Unit : KRW bn

Segments	4Q 2024	3Q 2025	4Q 2025	YoY	QoQ
Total Assets	4,485	4,610	**4,956**	471	346
Current asset	3,052	3,085	**3,362**	310	277
Cash & cash equivalents	660	663	**763**	103	100
Total Liabilities	2,595	2,569	**2,819**	224	249
Debts	1,174	1,211	**1,343**	169	132
Net Debts	514	548	**580**	67	32
Equity	1,890	2,040	**2,137**	247	97

Financial Ratio

Units : KRW bn, %



Key factors

Debt increased following the issuance of corporate bonds totaling KRW 190 billion in October

- Securing liquidity to support working capital and CapEx investments in response to increased order intake.

Continues solid financial stability

Global Business Strategy

1. HVTR capacity expansion
2. ESS(Energy Storage System)
3. LS ELECTRIC Coverage

1. HVTR capacity expansion

Responding to the rapidly increasing global demand for transformer through large-scale capacity expansion and M&A

History of transformer capacity expansion

2010.05	2024.05	2024.09	2025.12
Completion of High voltage transformer Production center(Busan)	Announcement for production ramp-up	Acquisition of LS Power Solution	Completion of HVTR expansion

Capacity expansion(Busan Plant)

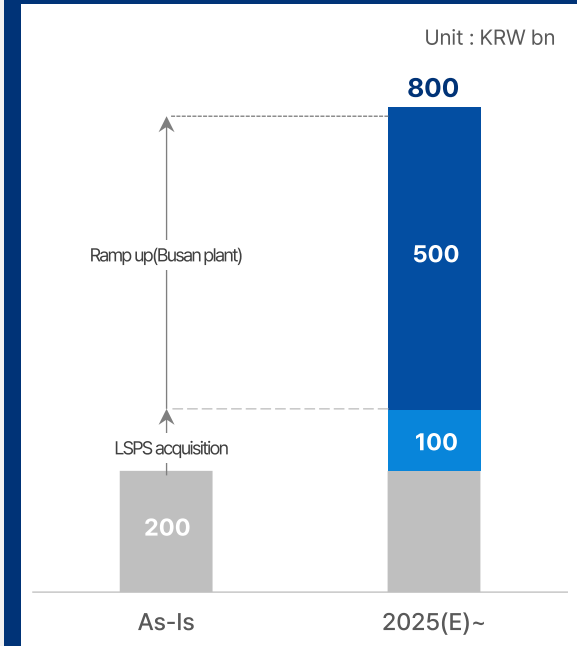
Investments	Completion date	CAPA
KRW bn 101	'25 3Q	KRW bn 700

Acquisition of LS Power Solution

Investments	Shares	CAPA
KRW bn 60	51.00%	KRW bn 100

Securing ultra-high-voltage transformer orders for 2026–2029 → capacity expansion based on the order backlog

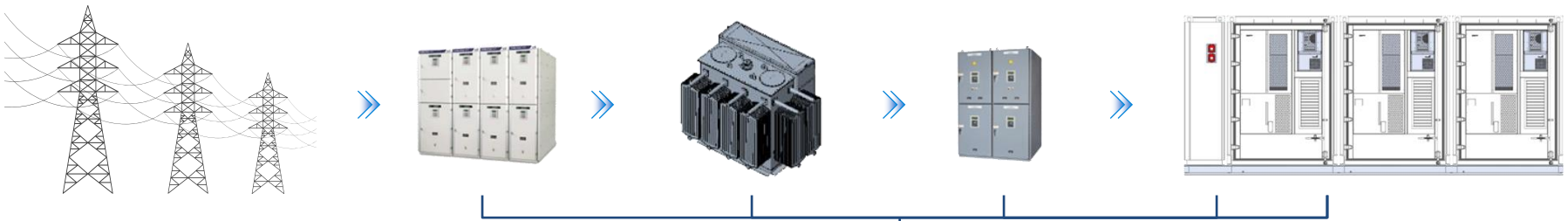
Annual capacity outlook



2. ESS(Energy Storage System)

Providing solutions for all areas in the rapidly growing global ESS market
Expanding with customized ESS solutions for customers

ESS Composition



PCS : Power Conditioning System

ESS Solution

Power Management System

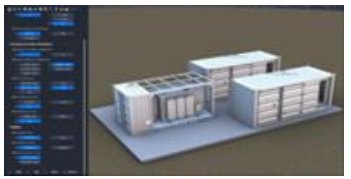
G1.5 PCS

Battery Box
[S Company Project]

All in one ESS
[L Company Project]

LSE ESS Solution + Domestic battery manufacture

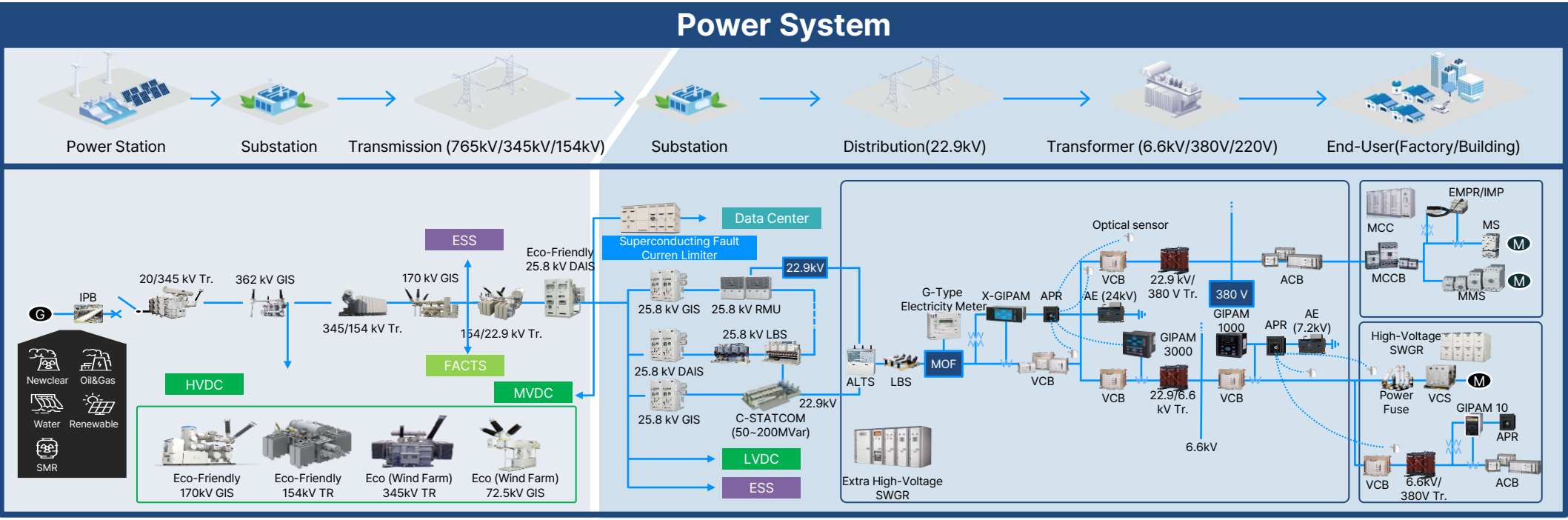
ESS Solution Package



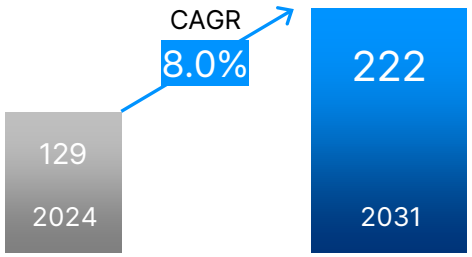
Devices + System + O&M > Total Solution Provider

3. LS ELECTRIC Coverage

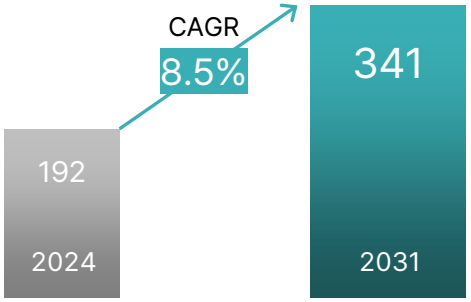
Power System



Transmission ($b)



Distribution ($b)



Company Overview

1. Business Introduction
2. Business Performance
3. Sites in US
4. PT&T

1. Business Introduction

Provides an efficient and secure smart manufacturing environment with total solutions of power energy and automation

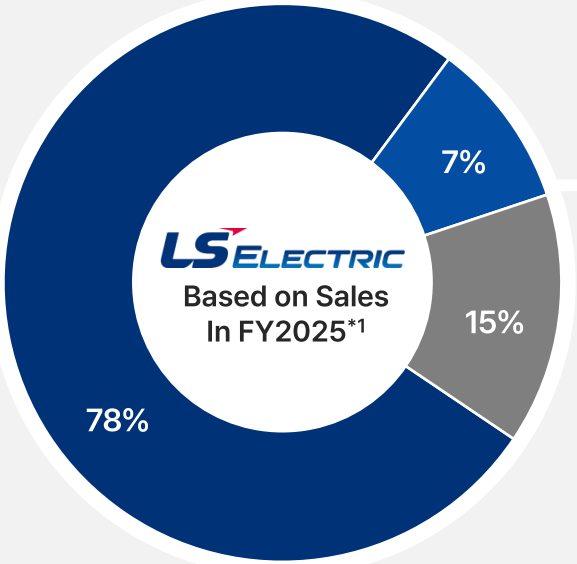
Electric

Total solution for value chain in electric business

Transmission
- High voltage Transformer
- GIS
- HVDC*2
- FACTS*3

Distribution
- Transformer
- SWGR
- Power distribution equipment
- Circuit Breakers Magnetic Contactors

Renewable Energy
- Solar
- ESS
- VPP*4, Micro Grid
- Energy consulting



Automation

Building a Smart Factory based on total solution

- Efficient energy management
- Efficient machine operation
- Automation process control
- Real-time monitoring

Subsidiaries

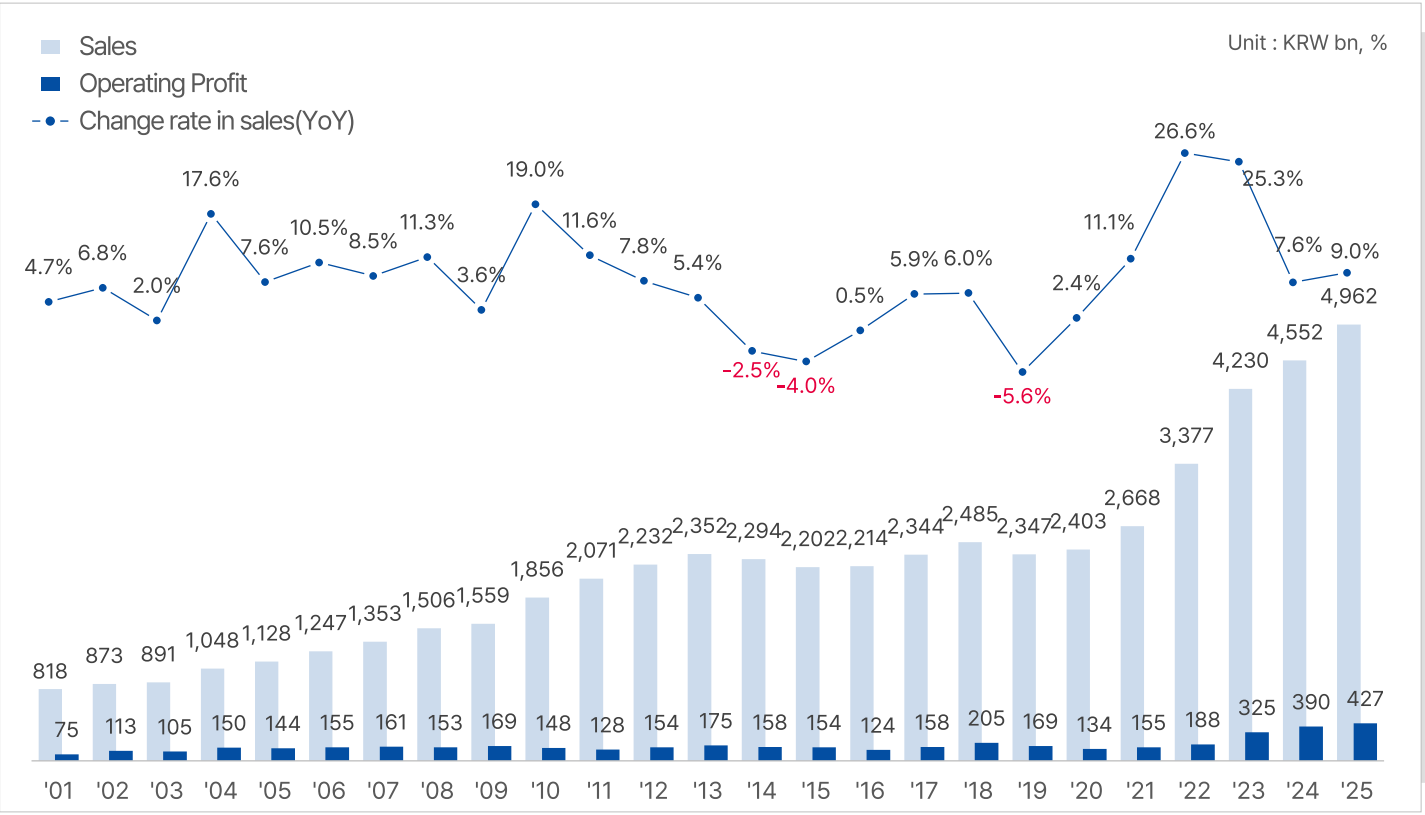
- LS e-Mobility Solutions: EV Relay(Contactor) & BDU(Battery Disconnect Unit) solution
- LS Metal: Manufacture stainless steel thick & copper pipes
- LS 사우타: Building solutions & DR services for Energy efficiency
- LS 메카피온: Servo, Motion Controller, Automation solution for business
- Others

*1 : Excluding consolidated adjustment
*2 : HVDC(High Voltage Direct Current transmission system)
*3 : FACTS(Flexible AC Transmission System)
*4 : VPP (Virtual Power Plant)

2. Business Performance

Continuing stable sales & profit growth, Active implementation of shareholder return policies

CAGR 8% | **Surplus for 25 consecutive years**

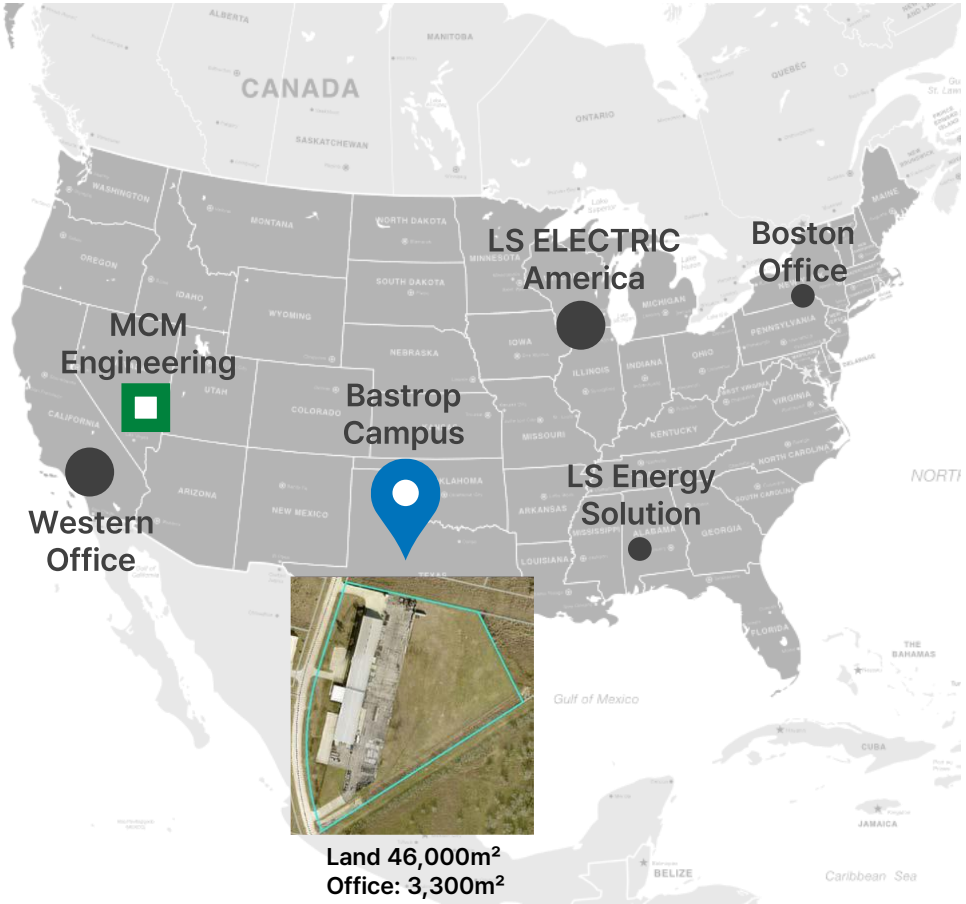


Condensed Statement FY 2025
(Unit : KRW bn)

Sales	4,962
Operating Profit	427
Total Assets	4,956
Total Liabilities	2,819
Equity	2,137

3. Sites in US

U.S. manufacturing subsidiary acquisition and Bastrop Campus development



MCM Engineering

Function	Production
Item	SWGR
Annul Capa	50 Bil KRW
Location	Utah, USA

Bastrop Campus

Function	A/S, R&D, Etc
Item	Distribution
Annul Capa	TBA
Location	Texas, USA

4. PT&T (POWER TESTING & TECHNOLOGY INSTITUTE)

PT&T, the first KOLAS-accredited testing and calibration body among private domestic firms, is capable of UL and IEC standard testing and certification, supporting fast global product rollout and improved quality and reliability.

Korea's first private KOLAS-accredited testing lab

PT&T

POWER TESTING & TECHNOLOGY INSTITUTE

Test / Service

Power Test	Standard Calibration	Reliability
Renewable Energy Test	Activities and Agency Accreditation	

Short-circuit testing capacity : 4,000MVA

Sixth-largest testing capacity worldwide

Acknowledged for world-class capabilities in short-circuit testing

First Korean lab to gain STL membership under KERI

STL

STL

Strict performance tests for reliability assurance

- **MV/LV (~36 kV) short-circuit testing (MV/Direct)**
- **Iltra-high-voltage (~170 kV) composite testing**
- **Reliability testing under real-world conditions, including EMC and environmental tests**

Accredited as an international testing institution

Mutual recognition agreement for 10 test reports

Ilac-MRA	KOLAS Testing	UL	Intertek (ASTA)	DEKRA (KEMA)	CESI	ANCE	KERI	VDE	KTC

Overseas accredited test reports are required for exporting power equipment abroad

→ **With PT&T certification, no additional foreign certification is needed.**