# 3Q 2025 Earning Release









# 01. Company Overview

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- 2. Business Introduction
- 3. Business Performance
- 4. Global Business
- 5. Sites in US

### 02. 3Q 2025 Earning Release

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### **Disclaimer**

This presentation material is prepared for investors reference, based on data that have not been filed with the financial supervisory commission.

Actual business performance may not necessarily be consistent with the projections herein, as a result of unexpected changes in the market environment and other conditions. The financial information in this document are consolidated earnings results based on K-IFRS.





# **Company Overview**

- 1. History & Growth
- 2. Business Introduction
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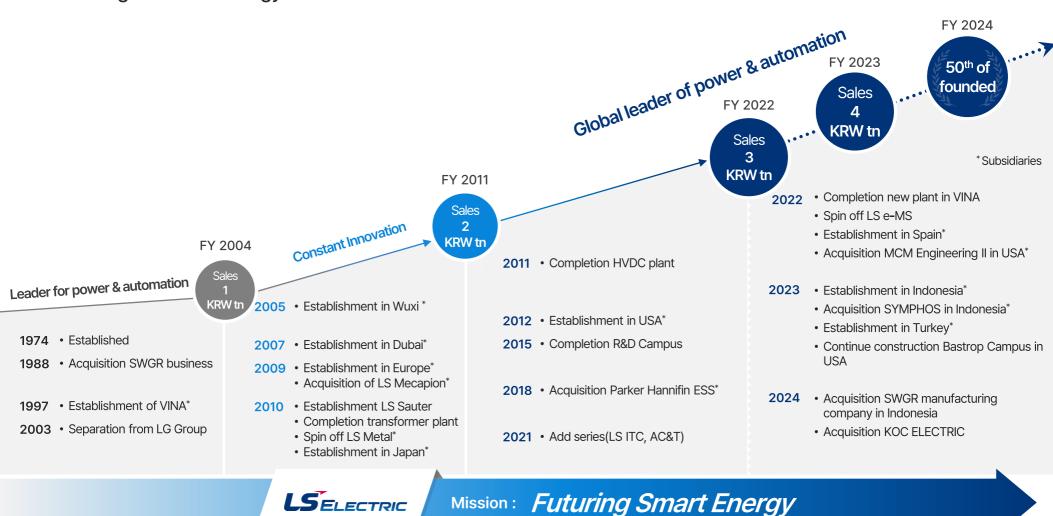




# 1. History & Growth



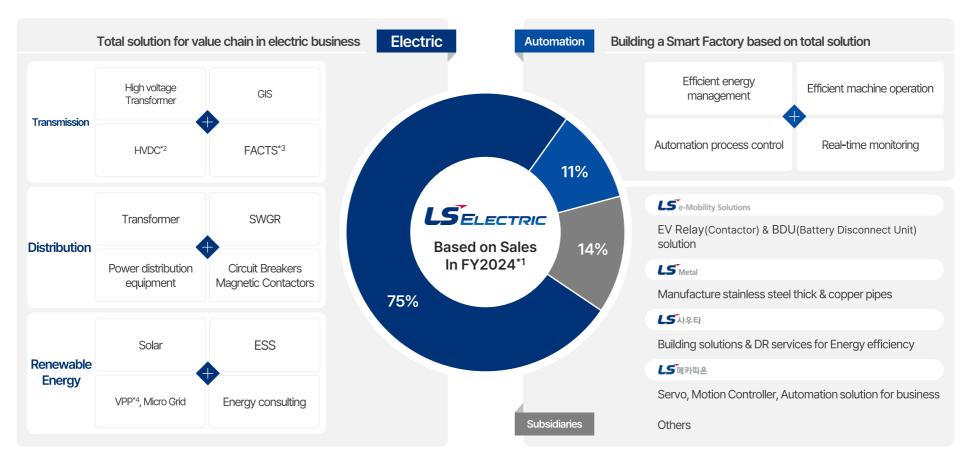
Founded in 1974, Grows to Korea's No.1 company in power and automation business. Leading the future energy business



# 2. Business Introduction



Provides an efficient and secure smart manufacturing environment with total solutions of power energy and automation



<sup>\*1:</sup> Excluding consolidated adjustment

<sup>\*2:</sup> HVDC(High Voltage Direct Current transmission system)

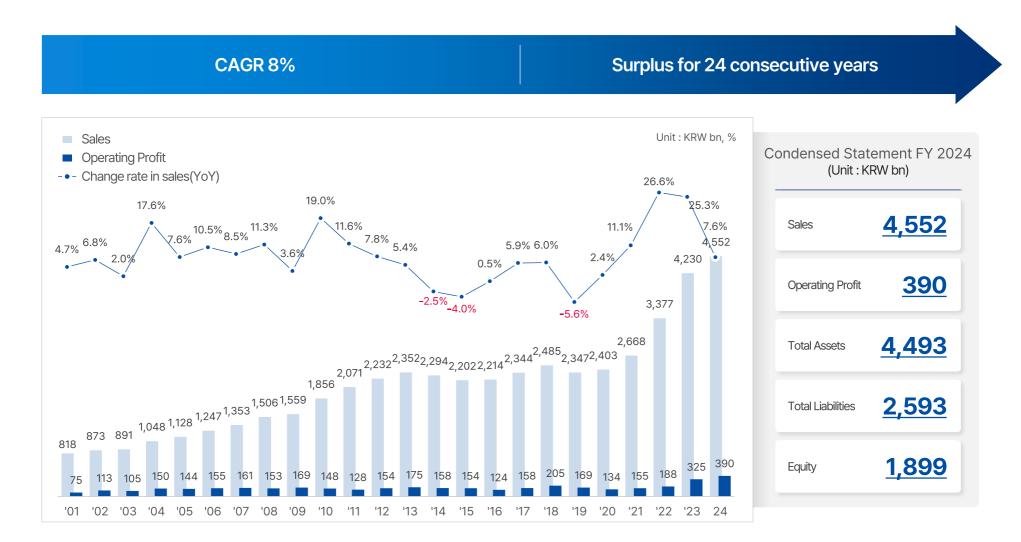
<sup>\*3:</sup> FACTS(Flexible AC Transmission System)

<sup>\*4:</sup> VPP (Virtual Power Plant)

# 3. Business Performance



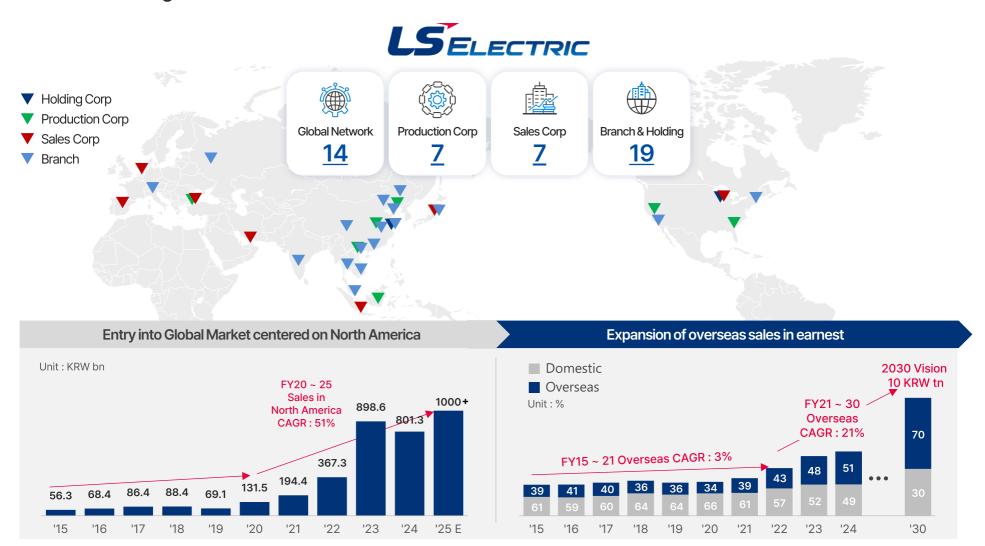
Continuing stable sales & profit growth, Active implementation of shareholder return policies



# 4. Global Business



Global business growth in earnest after FY 2020



# 5. Sites in US



# U.S. manufacturing subsidiary acquisition and Bastrop Campus development









**3Q 2025 Earning Release** 

- 1. Total Results
- 2. Breakdown by business
  - Electric
  - Automation / Subsidiaries
- 3. Financial Position





# 1. Total Results (Quarterly)



Continuing secular sales growth driven by ongoing strong exports to the U.S.

Despite noticeable margin improvement on YoY, enlarged tariff impact offsets further margin expansion on QoQ

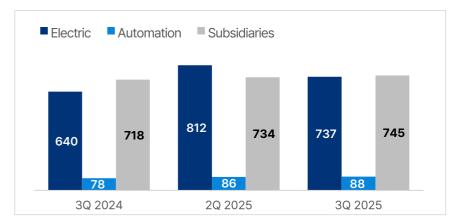
### **Consolidated Performance**

Units: KRW bn, %

		Offics : Kitty bil, 70			
Segments	3Q 2024	2Q 2025	3Q 2025	YoY	QoQ
Sales	1,021	1,193	1,216	19.1%	1.9%
Operating Profit (%)	665	109	101	51.7%	△7.2%
	(6.5%)	(9.1%)	(8.3%)	1.8p	△0.8p
EBITDA	76	120	114	49.9%	△5.2%
Profit before tax	54	104	92	71.0%	△12.1%
Net Income	35	67	66	87.6%	△2.0%

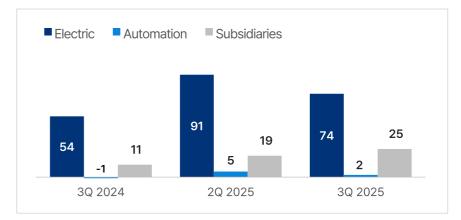
# Sales by business





# OP by business

Unit: KRW bn

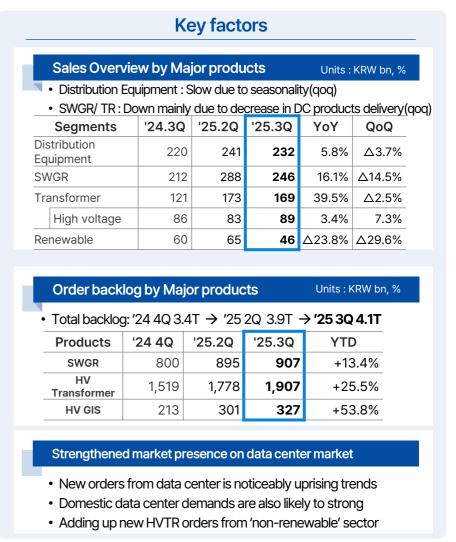


# 2. Breakdown by business ① Electric



- Data center still contributing major part of sales growth(YoY) but reduction in production volumes of data center led
   19% sales down on QoQ
- Trend of order intakes are in line with business plan and its driven by data center and prolonged favorable market

# Performance of Electric business\* Unit: KRW bn OP ■ Domestic ■ Overseas YoY 15% 37% QoQ △ 9% QoQ △19% 812 737 640 417 344 265 91 74 54 395 393 376 3Q 2024 2Q 2025 3Q 2025 3Q 2024 2Q 2025 3Q 2025



 $<sup>^{\</sup>ast}$  Include Electric equipment, Electric Infra and Renewable

# 2. Breakdown by business @ Automation / Subsidiaries

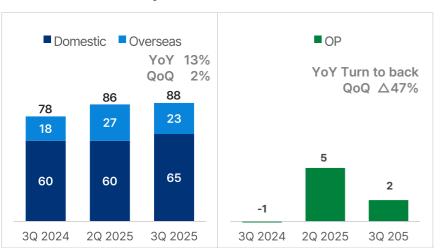
Unit: KRW bn



Unit: KRW bn

### Continued 'Profit-centered' operational direction

### **Performance & Key factors**



### **Key factors**

### **Profit-centered operations**

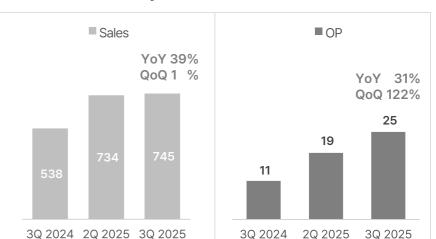
· Maintaining a management focus on solidifying business fundamentals

### Focusing on customers and recovering

• Securing enhanced margin level at 4% OPM(YTD)

# Strong performance in U.S. and Vietnam Observing delayed recovery in China

### **Performance & Key factors**



### **Key factors**

US, Vietnam: Continuing strong performance momentum Korea: Maintaining operational stabilization

- US: Growth rate is noticeable in line with power market boom in US
- Vietnam: Strong results from expanded market share in Southeast Asia
- China: Delayed business recovery due to macro and major customer
- Domestic/Others: Improved results from stabilized operations of newly acquired subsidies

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# 3. Financial Position



Debt to Equity ratio: 126%, Net Debt ratio: 27%, Maintain solid financial stability

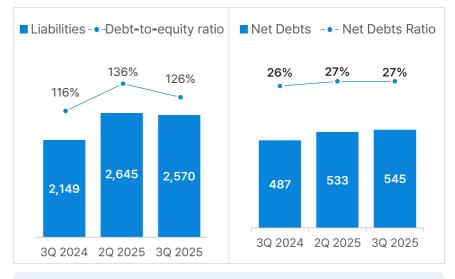
### **Financial Status**

Unit: KRW bn

Segments	3Q 2024	2Q 2025	3Q 2025	YoY	QoQ
Total Assets	3,994	4,590	4.610	616	20
Current asset	2,730	3,135	3,085	355	△50
Cash & cash equivalents	503	724	663	160	△61
Total Liabilities	2,149	2,645	2,569	421	△75
Debts	990	1,257	1,211	221	△46
Net Debts	487	533	548	61	15
Equity	1,845	1,945	2,040	195	95

### **Financial Ratio**





# **Key factors**

### Decrease in cash&cash equivalents.

• Decrease in cash & cash equivalents due to repayment of short-term debts and interim corporate tax payments.)

Net debt ratio remains stable despite increased pressure for diverse pay-out demands (Capex, etc)



**Global Business Strategy** 

1. HVTR capacity expansion

2. Global M/S expansion

3. Global AI, IDC market entry





# 1. HVTR capacity expansion



Responding to the rapidly increasing global demand for transformer through large-scale capacity expansion and M&A

History of transformer capacity expansion

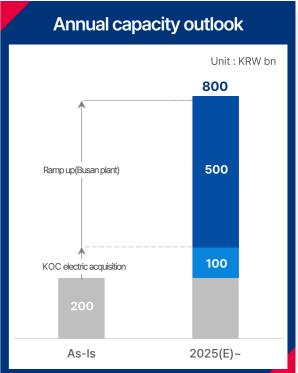
2010.05 
2024.05 
2024.05 

Completion of High voltage transformer Production center (Busan)

Announcement for production ramp-up Acquisition of LS Power Solution

Announcement of additional capacity of Busan plant

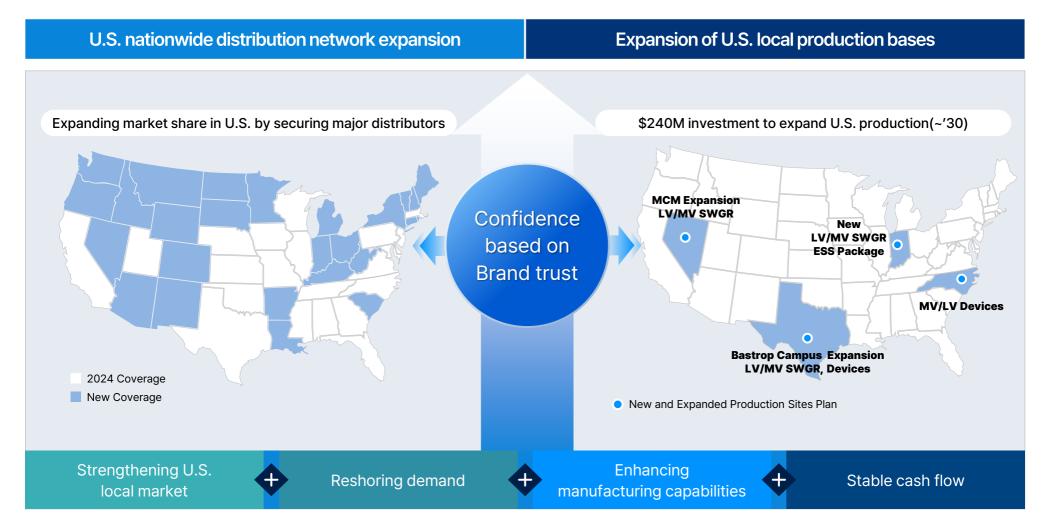




# 2. Global M/S Expansion



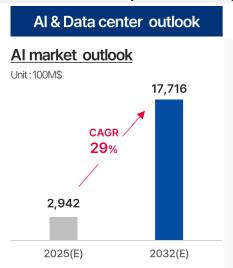
U.S. nationwide distribution network and production base expansion

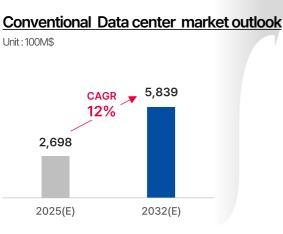


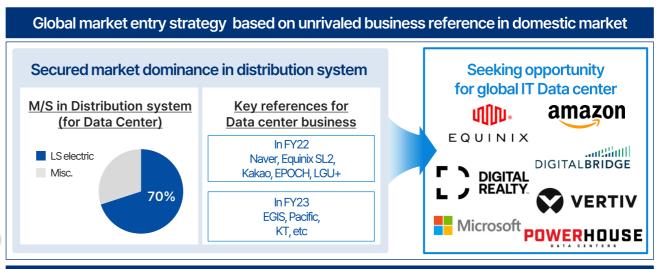
# 3. Global AI, IDC market entry



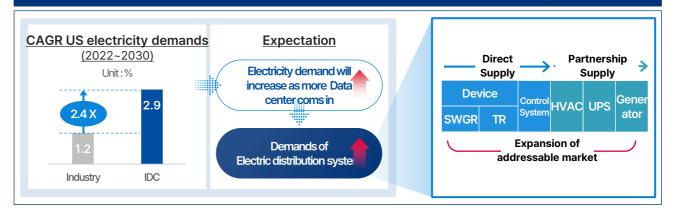
Based on solid supply references for domestic Data Center, LS will broaden its business range into global market Given favorable market trends, seeking new opportunity in recent data center boom leading explosive electricity demand → Capable of responding as NO.1 distribution system provider











From. Fortune Business Insight

# 3. Global AI, IDC market entry(continue)



The only company in Korea providing comprehensive data center power system solutions

### **Data Center Structure** LS ELECTRIC Coverage 13 ICT Electric Server PDU Storage **UPS** Rack Battery $\Phi\Phi\Phi\Phi\Phi\Phi$ Network Generator 00000**SWGR** $\Phi\Phi\Phi\Phi\Phi\Phi$ ATS/STS/CTTS **HVAC** Management 15 Precision air conditioner DCIM/EMS Pump Security System Cooling tower Fire protection ATS: Automatic Transfer Switch PDU: Power Distribution Unit CTTS: Closed Transition Switch UPS: Uninterruptible Power Supply STS: Static Transfer Switch DCIM: Data Center Infrastructure Management