2Q 2025 Earning Release









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Disclaimer

This presentation material is prepared for investors reference, based on data that have not been filed with the financial supervisory commission.

Actual business performance may not necessarily be consistent with the projections herein, as a result of unexpected changes in the market environment and other conditions. The financial information in this document are consolidated earnings results based on K-IFRS.





Company Overview

- 1. History & Growth
- 2. Business Introduction
- 3. Business Performance
- 4. Global Business
- 5. Sites in US

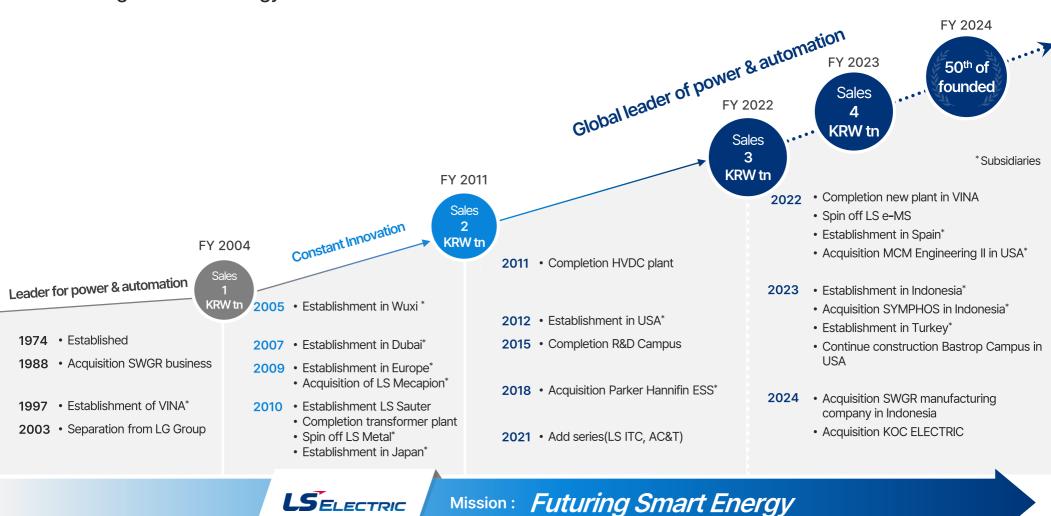




1. History & Growth



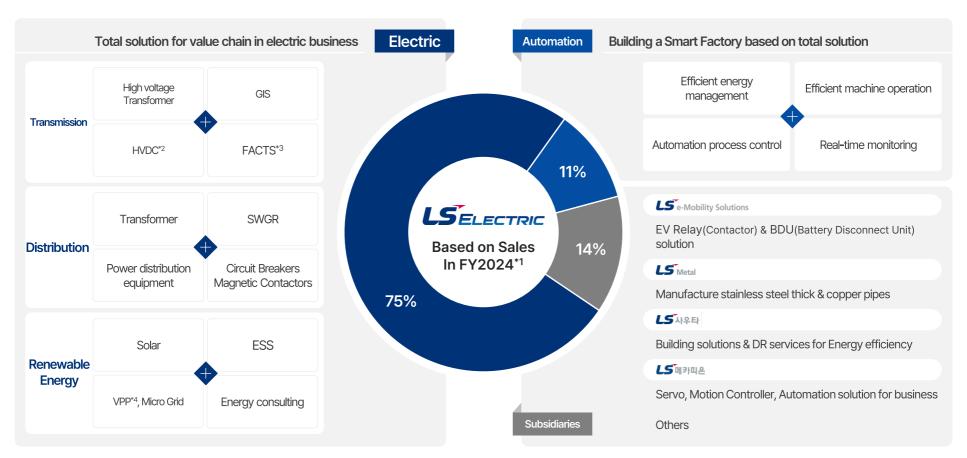
Founded in 1974, Grows to Korea's No.1 company in power and automation business. Leading the future energy business



2. Business Introduction



Provides an efficient and secure smart manufacturing environment with total solutions of power energy and automation



^{*1:} Excluding consolidated adjustment

^{*2:} HVDC(High Voltage Direct Current transmission system)

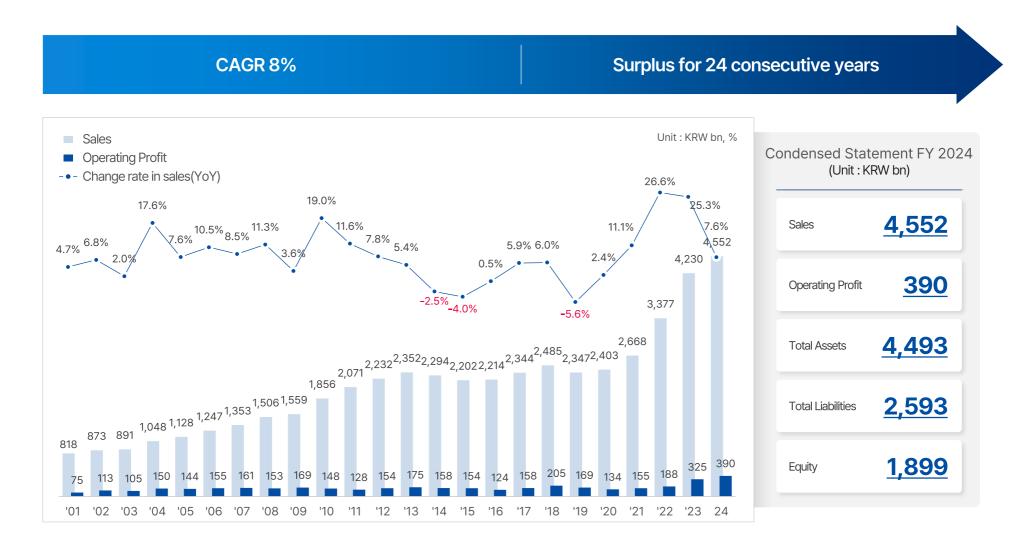
^{*3:} FACTS(Flexible AC Transmission System)

^{*4:} VPP (Virtual Power Plant)

3. Business Performance



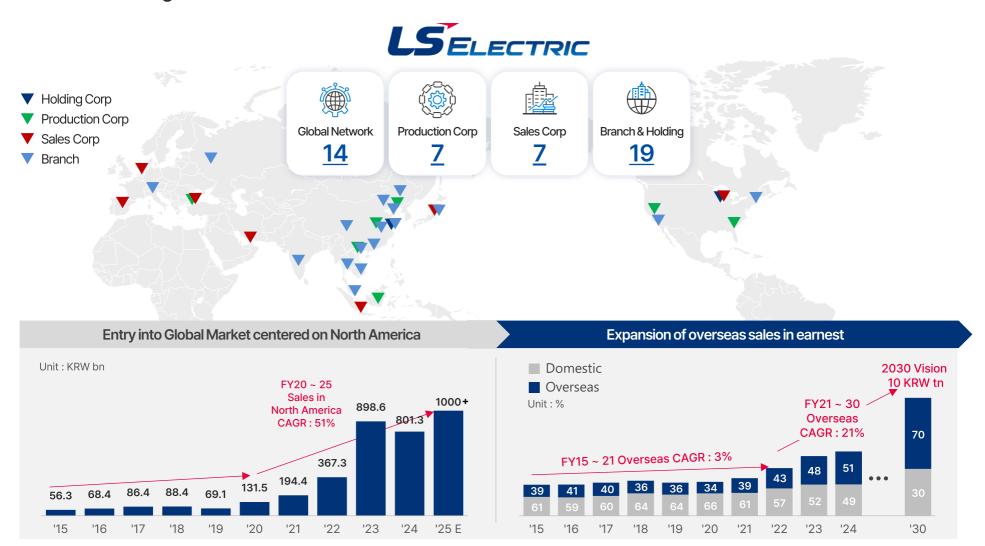
Continuing stable sales & profit growth, Active implementation of shareholder return policies



4. Global Business



Global business growth in earnest after FY 2020



5. Sites in US



U.S. manufacturing subsidiary acquisition and Bastrop Campus development









2Q 2025 Earning Release

- 1. Total Results
- 2. Breakdown by business
 - Electric
 - Automation / Subsidiaries
- 3. Financial Position





1. Total Results (Quarterly)



Continued growth in overall operating performance driven by strong overseas exports in the Electric Business and stabilized profitability in the Automation Business

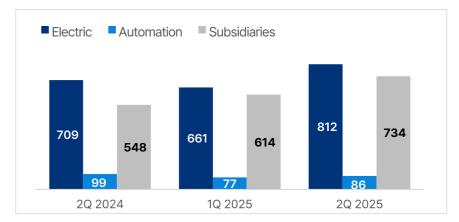
Consolidated Performance

Units: KRW bn, %

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Segments	2Q 2024	1Q 2025	2Q 2025	YoY	QoQ
Sales	1,132	1,032	1,193	5.4%	15.6%
Operating Profit	110	87	109	△0.9%	24.4%
(%)	(9.0%)	(8.5%)	(9.1%)	△0.5p	0.6p
EBITDA	120	99	120	0.1%	21.1%
Profit before tax	101	84	104	3.2%	24.7%
Net Income	65	67	67	4.0%	Δ0.1%

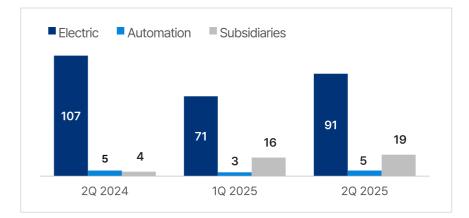
Sales by business





OP by business

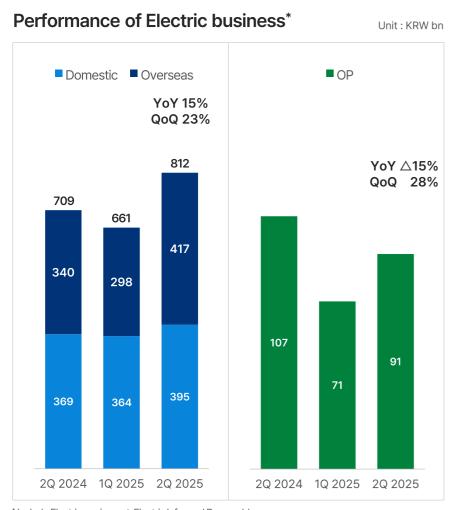




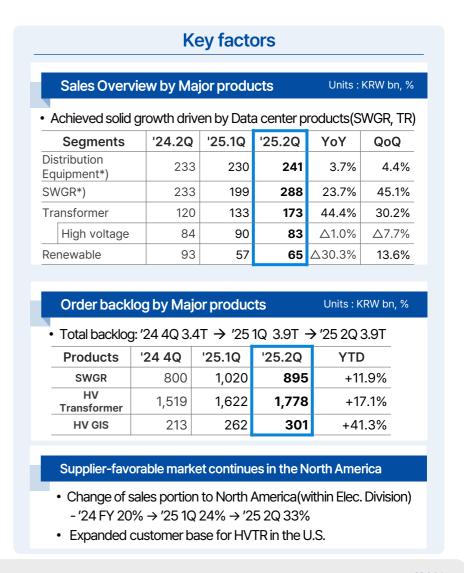
2. Breakdown by business ① Electric



· Solid sales growth through continued strong exports of ultra-high voltage transformers to North America and the commencement of product deliveries for big tech data center.



 $^{^{\}ast}$ Include Electric equipment, Electric Infra and Renewable



2. Breakdown by business @ Automation / Subsidiaries

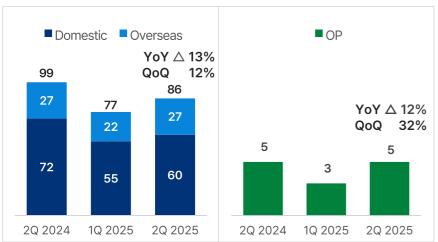


Continued 'Profit-centered' operational direction

Accelerate market entry across North America. Securing enhanced market presence in SE Asia market

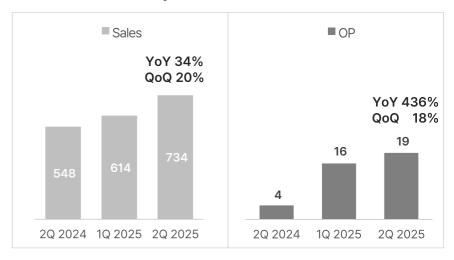
Performance & Key factors





Performance & Key factors





Key factors

Profit-centered operations

• Margin improvement reaching at 5% driven by favorable sales mix

Focusing on customers and recovering

Securing enhanced margin level at 4.8% in 1H '25(recovered from '24FY)

Key factors

US, Vietnam: Continuing strong performance momentum
Others: Improved profitability through operational stabilization

- US: Growth rate is noticeable in line with power market boom in US
- · Vietnam: Strong results from expanded market share in Southeast Asia
- China: Slower-than-expected business recovery due to sluggish macro
- Domestic/Others: Improved results from stabilized operations of newly acquired subsidies

3. Financial Position



Debt to Equity ratio: 137%, Net Debt ratio: 27%, Maintain solid financial stability

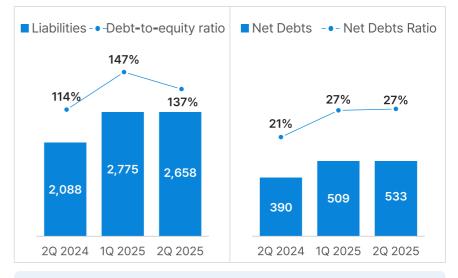
Financial Status

Unit: KRW bn

Segments	2Q 2024	1Q 2025	2Q 2025	YoY	QoQ
Total Assets	3,913	4,658	4,603	691	△55
Current asset	2,724	3,198	3,148	424	△50
Cash & cash equivalents	547	804	724	177	△80
Total Liabilities	2,088	2,775	2,658	570	△117
Debts	937	1,313	1,257	320	△56
Net Debts	390	509	533	143	24
Equity	1,825	1,883	1,945	121	62

Financial Ratio





Key factors

Debt-to-Equity ratio

- Dividend and corporate tax pay-out completion
- · Repayment of corporate bonds(without roll-over)

Net debt ratio remains stable despite increased pressure for diverse pay-out demands(Capex, etc)



Global Business Strategy

1. HVTR capacity expansion

2. Global M/S expansion

3. Global AI, IDC market entry





1. HVTR capacity expansion



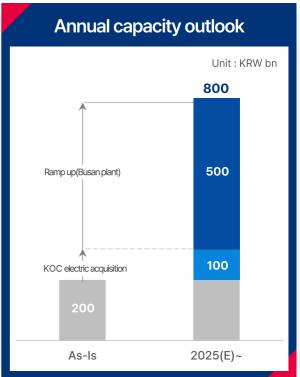
Responding to the rapidly increasing global demand for transformer through large-scale capacity expansion and M&A

History of transformer capacity expansion

2010.05 > 2024.05 > 2024.05 > 2024.05 > 2024.05 > 2024.08

Completion of High voltage transformer Production center(Busan) Announcement for production ramp-up Acquisition of LS Power Solution Busan plant

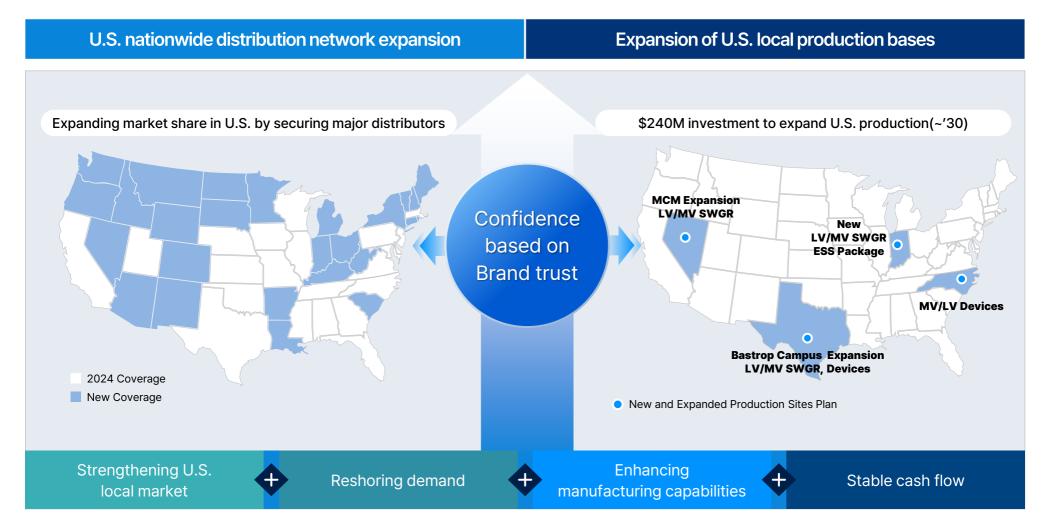




2. Global M/S Expansion



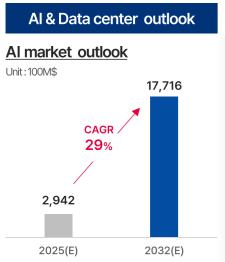
U.S. nationwide distribution network and production base expansion

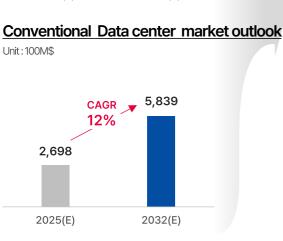


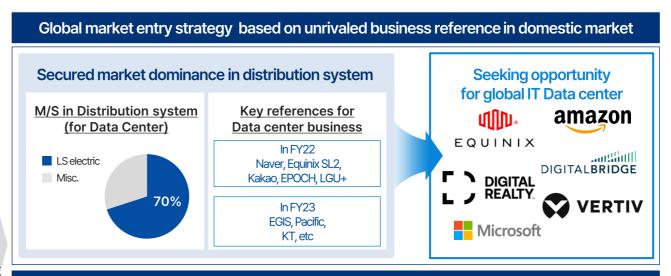
3. Global AI, IDC market entry



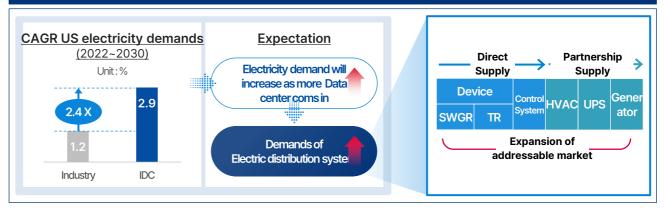
Based on solid supply references for domestic Data Center, LS will broaden its business range into global market Given favorable market trends, seeking new opportunity in recent data center boom leading explosive electricity demand → Capable of responding as NO.1 distribution system provider











From. Fortune Business Insight

3. Global AI, IDC market entry(continue)



The only company in Korea providing comprehensive data center power system solutions

Data Center Structure LS ELECTRIC Coverage 13 ICT Electric Server PDU Storage **UPS** Rack Battery $\Phi\Phi\Phi\Phi\Phi\Phi$ Network Generator 00000**SWGR** $\Phi\Phi\Phi\Phi\Phi\Phi$ ATS/STS/CTTS **HVAC** Management 15 Precision air conditioner DCIM/EMS Pump Security System Cooling tower Fire protection ATS: Automatic Transfer Switch PDU: Power Distribution Unit CTTS: Closed Transition Switch UPS: Uninterruptible Power Supply STS: Static Transfer Switch DCIM: Data Center Infrastructure Management



Appendix

- 1. Condensed Statement
- 2. Breakdown Non-OP





1. Condensed Statement



Income Statement

Units: KRW bn, %

Segments	2Q 2024	1Q 2025	2Q 2025	YoY	QoQ
Sales	1,132	1,032	1,193	5.4%	15.6%
Cost of Sales	△888	△806	△936	5.5%	16.1%
Gross Profit(%)	245 (21.6%)	226 (21.9%)	257 (21.5%)	4.9%	13.8%
SG&A	△135	△138	△148	9.7%	7.1%
OP(%)	110 (9.7%)	87 (8.5%)	109 (9.1%)	△0.9%	24.4%
Non-OP & Loss	△9	△4	△5	△44.9%	26.5%
Profit before tax	101	83	104	3.2%	24.7%
Net Income(%)	65 (5.7%)	67 (6.5%)	67 (5.6%)	4.0%	△0.1%
EBITDA Margin	10.6%	9.6%	10.0%	-	-

Statements of Cash Flows

Unit: KRW bn

Segments	2Q 2024	2Q 2025	YoY
Cash & cash equivalents(1.1)	584	660	76
Cash Flows from Operating	99	218	119
Cash Flows from Investing	△73	△135	△62
Capex	△60	△100	△40
R&D	△3	△3	△0
Others	△10	△32	△22
Cash Flows from Financing	△74	△7	67
Effects of exchange rate changes	11	△12	△23
Cash & cash equivalents(12.31)	547	724	177

Statement of financial position

Units: KRW bn, %

Segments	2Q 2024	1Q 2025	2Q 2025	YoY	QoQ
Total Assets	3,913	4,658	4,611	18%	△1%
Current Assets	2,724	3,198	3,156	16%	△1%
Cash & Cash equivalents	547	804	724	32%	△10%
Inventories	517	507	517	0%	2%
Other Current Assets	1,660	1,887	1,915	15%	1%
Non-Current Assets	1,189	1,460	1,455	22%	△0%
Tangible Assets	708	88	904	28%	3%
Intangible Assets	101	187	183	81%	△2%
Other Non- Current Assets	379	392	368	△3%	△6%
Total Liabilities	2,088	2,775	2,665	28%	△4%
Current Liabilities	1,659	1,808	1,830	10%	1%
Short-term borrowings	553	527	594	7%	13%
Non-Current Liabilities	429	967	835	95%	△14%
Long-term borrowings	384	786	663	73%	△16%
Equity	1,825	1,883	1,945	7%	3%
Current Ratio	164%	177%	172%	5%	△3%
Equity/Total Assets	47%	40%	42%	△10%	4%
Total Liabilities/Equity	114%	147%	137%	20%	△7%
Net debts Ratio	21%	27%	27%	28%	1%

2. Breakdown Non-OP



Units: KRW bn, %

Segments	2Q 2024	1Q 2025	2Q 2025	YoY	QoQ
Sales	1,132	1,032	1,193	5.4%	15.6%
Operating Profit	110	87	109	-0.9%	24.4%
(%)	9.7%	8.5%	9.1%	-0.6%	7.6%
Non-OP and Loss	- 8.7	-3.8	-4.8	44.9%	- 26.5%
Financial gains & losses	-3.9	-9	-11.8	-203.9%	-30.3%
Other gains & losses	-6.1	5.9	15.6	356.7%	166.7%
Other Non-OP & Loss	1.3	-0.6	-8.3	-763.0%	-1192.6%
Profit before tax	101	84	104	3.2%	24.7%
Corporation Tax	- 36.3	-16.1	-36.9	- 1.6%	- 128.3%
Net Income	64.6	67.4	67.3	-4.0%	-0.1%
(%)	5.7%	6.5%	5.6%	-1.2%	13.6%